



# FISCAL 2018 SECOND QUARTER EARNINGS CALL PRESENTATION

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## 1 Grow revenue across all 3 segments

- **Strong 6% revenue growth driven by tactical**
- Orders up 13%; up double-digits in CS and ES
- Year-over-year backlog growth of 15%

## 2 Drive flawless execution while maintaining margins through operational excellence

- Excluding tax reform **EPS grew by 6%\***
- Generated strong margins of 18.5%\* despite \$22M ADS-B impact
- Margin expansion in CS, SIS

## 3 Maximize cash flow with balanced capital deployment

- Robust FCF of \$258M\*\*, LTM FCF at \$934M\*\*
- **Returned \$143M to shareholders** in dividends and repurchases
- Completed \$150M of share repurchases YTD

\*Non-GAAP EPS and margin figures exclude, as applicable, 2Q18 non-cash charges from a one-time write-down of deferred tax assets and from an adjustment for deferred compensation, as well as prior-year Exelis acquisition-related charges. For non-GAAP reconciliations, reference other quarterly earnings materials and the Harris investor relations website.

\*\*FCF(free cash flow) = operating cash flow less capital expenditures. LTM FCF excludes \$400M voluntary pension contribution in 4Q17.

## Communication Systems

- Revenue up 18%...Tactical up 26%
  - DoD up 56%...delivering readiness now while modernization progresses
  - International up 9%...Middle East recovery
- Night Vision up double-digit
- 1H Tactical revenue up 10%, orders up 54% and book-to-bill 1.6
  - Backlog up 59% to \$884M

## Electronic Systems

- Revenue up 2%, despite ADS-B
  - Double-digit growth in Avionics
  - Ramp of UK robotics program
  - F-16 & F/A-18 growth in EW
- Orders up 37%; Avionics > 2x
- 1H orders of \$600M across F-16, F/A-18 and F-35 platforms
- Backlog up 10% year over year

## Space and Intelligence Systems

- Continued strength in Classified
  - Leveraging investments in ground processing and small satellites
- Operational excellence focus strengthening competitive position
  - Delivered fourth GPS III payload and developed fully-digital MDU
  - On-time performance improvement on SENSOR program

## Strong First Half and Outlook

- 1H revenue up 3%; growth across all three segments
- 1H order growth of 24%; B:B 1.3, backlog up 15%
- Strong and growing pipeline of \$36B, proposals outstanding of \$8B
- Tightened revenue guidance, up 3 – 4%
- Reinvesting ~\$20M; maintaining op margin 19 - 19.5%
- Increased EPS guidance on tax reform benefit, improved revenue outlook, and strong operational performance

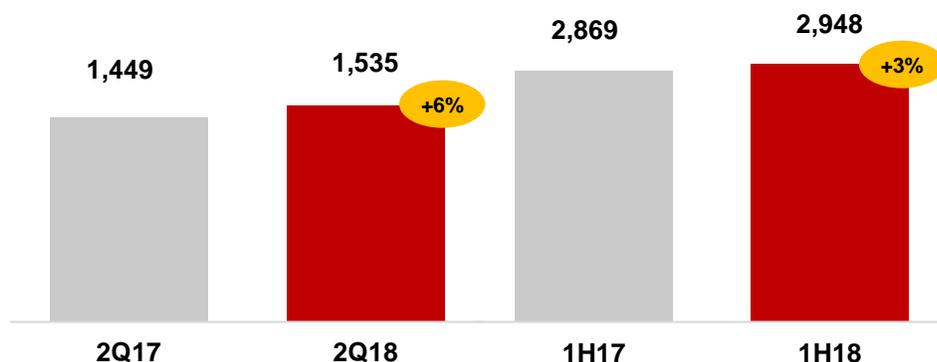
# Solid 2Q18 and 1H18 financial results



(\$million, except per share amounts)

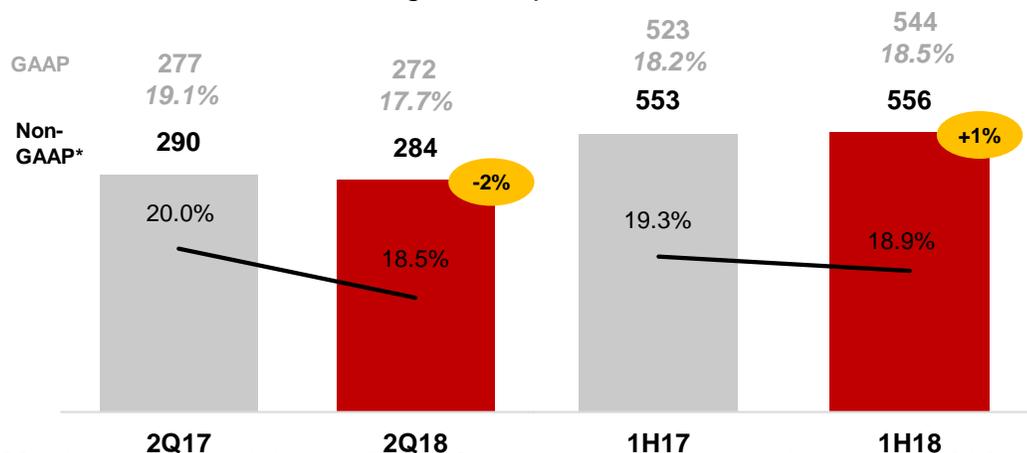
## Revenue

Growth across all 3 segments in 1H



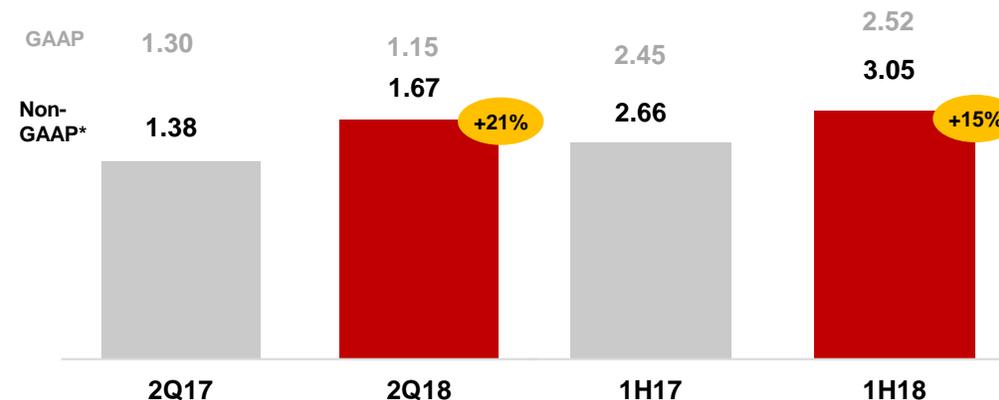
## Operating income and margin

Best-in-class margins, despite ADS-B headwind



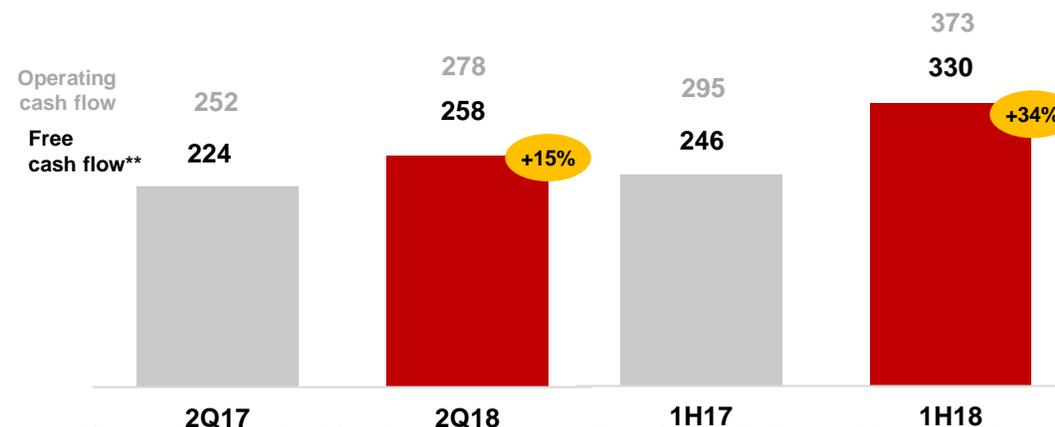
## EPS

Operational efficiencies & tax reform driving growth



## Cash flow

Robust free cash flow\*\*, 34% growth in 1H

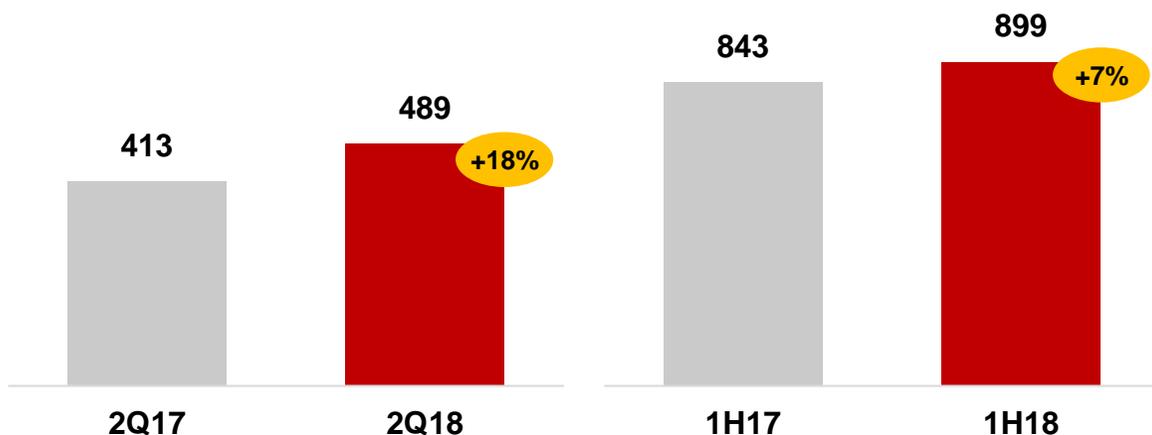


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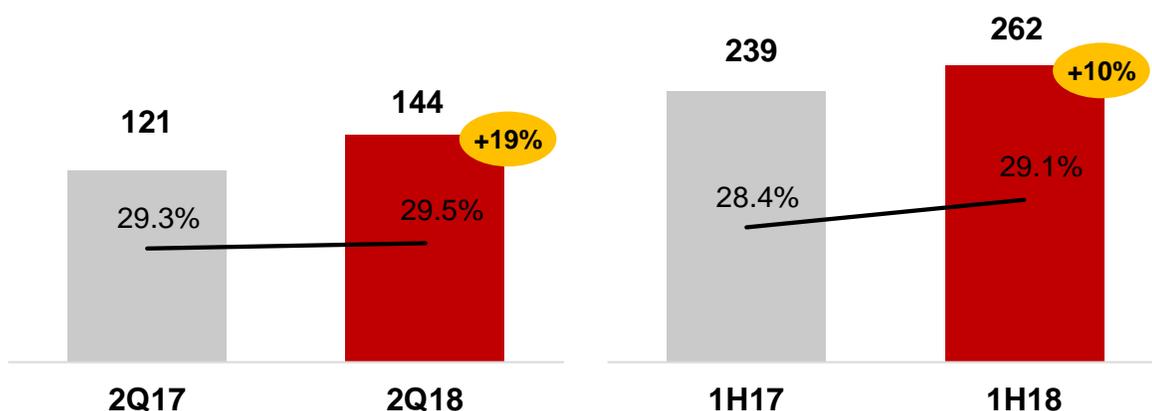
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(\$million)

## Revenue



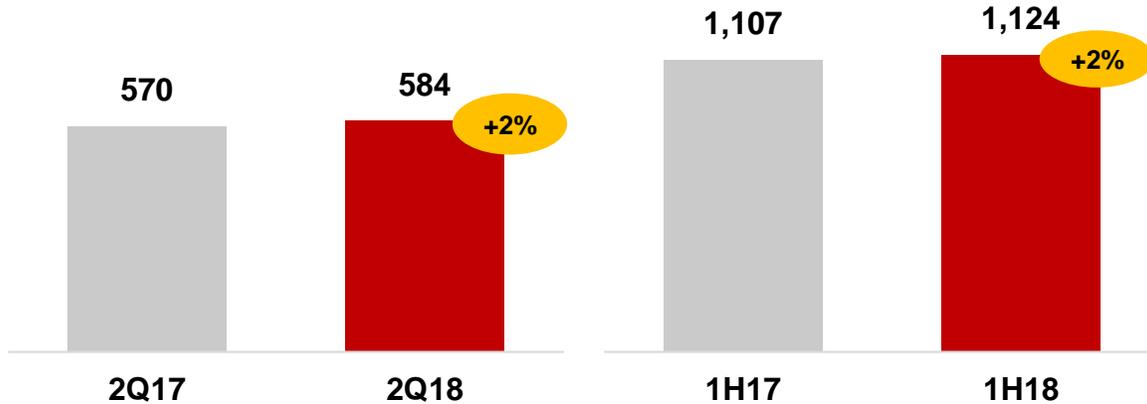
## Operating income and margin



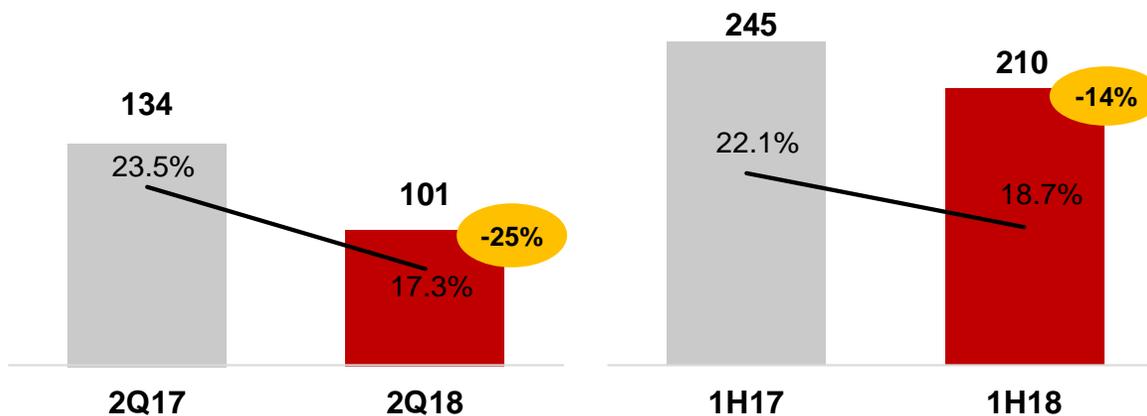
- 2Q revenue up 18%; 1H revenue up 7%
  - Tactical Comms grew 10% in 1H
  - Night Vision up high-single digits in 1H
- 2Q operating income up 19%; 1H operating income up 10%
  - Higher Tactical Comms volume, operational efficiencies and integration savings
- 2Q margin expanded 20 bps; 1H margin expanded 70 bps to 29.1%
- 2Q B:B ~1; 1H B:B 1.5
  - Orders up 44% in 1H
  - 1H B:B > 1.0 in all 3 businesses - Tactical Comms, PSPC & Night Vision

(\$million)

## Revenue



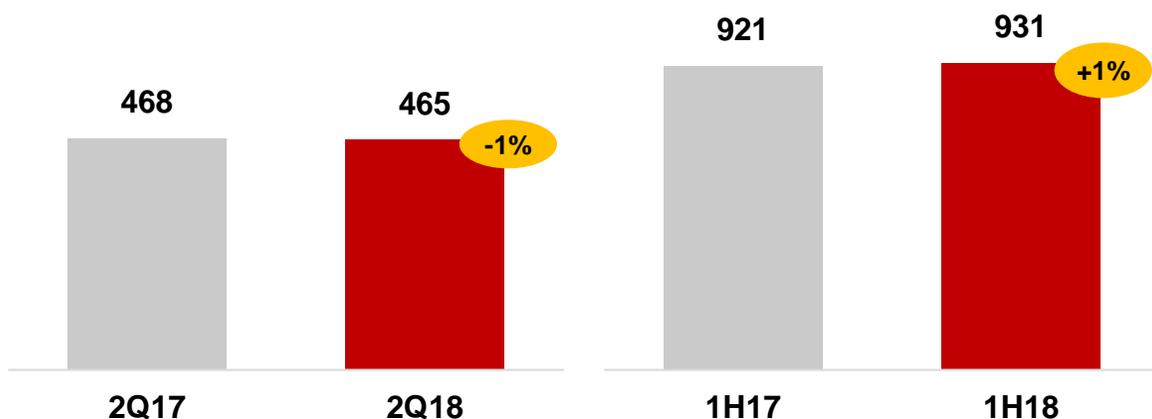
## Operating income and margin



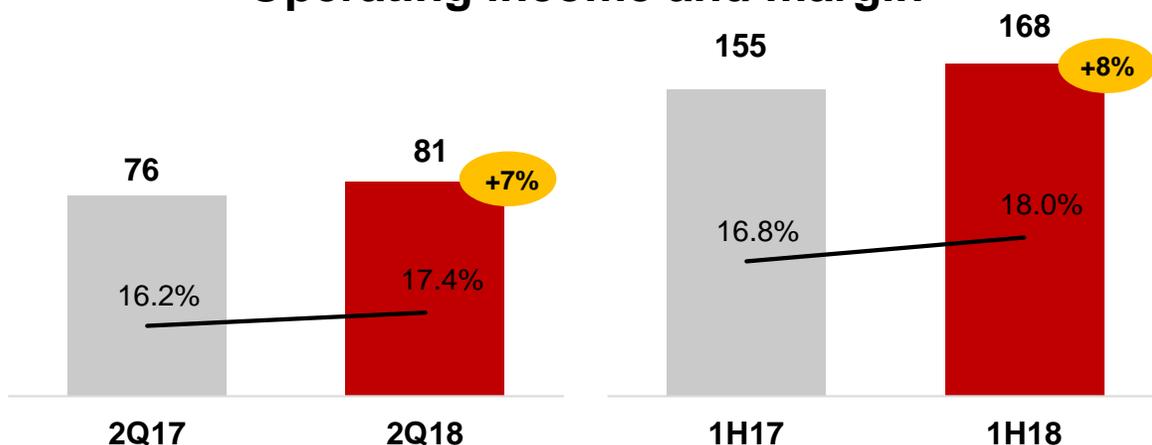
- 2Q and 1H revenue up 2% despite \$43M YTD ADS-B impact (\$22M in Q2)
  - Strong growth in Avionics across multiple platforms
  - UAE battle management system and UK robotics ramp
  - EW growth on legacy platforms
- 2Q operating income down 25%; 1H operating income down 14%
  - Increased volume and strong program performance
  - Offset by \$36M YTD ADS-B OI headwind (\$22M in Q2) and reinvestment in R&D
- 1H margins remained strong at 18.7%
- 2Q B:B > 1; 1H B:B 1.3 with orders up 21%
  - Year-over-year backlog growth of 10%

(\$million)

## Revenue

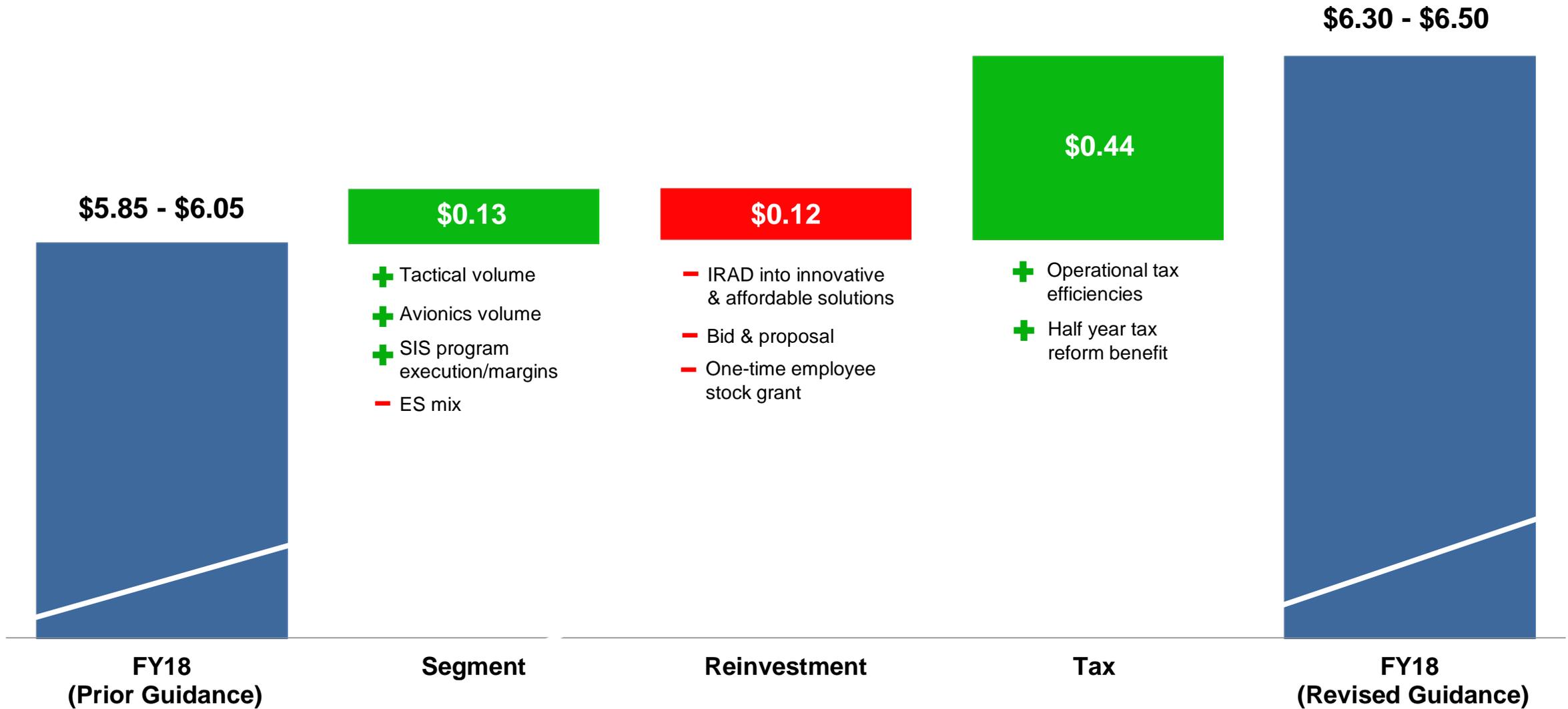


## Operating income and margin



- 2Q revenue down 1%; 1H revenue up 1%
  - Continued demand in Classified programs & commercial reflectors
  - Environmental programs down high teens
- 2Q operating income up 7%; 1H operating income up 8%
  - Strong program performance
  - Increased pension income
- 2Q margin expanded 120 bps; 1H margin expanded 120 bps to 18.0%
- 1H B:B > 1 with orders up 9%

# EPS\* guidance bridge



\*Non-GAAP EPS guidance excludes 2Q18 non-cash charges from a one-time write-down of deferred tax assets related to tax reform and from an adjustment for deferred compensation. For non-GAAP reconciliations, reference other quarterly earnings materials and the Harris investor relations website.

## Total Harris

**Revenue**

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**\$6.08 - 6.14B**

**+** *up 3 - 4%*  
*(versus up 2 - 4%)*

**Operating Margin**

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**19.0 - 19.5%**

**EPS**

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GAAP **\$5.78 - \$5.98**

Non-GAAP\* **\$6.30 - \$6.50**

**+** *up 14 - 18%\**  
*(versus up 6 - 9%)*

**FCF\*\***

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**~\$900M**

**+** *up 6%*  
*(versus flat - up 6%)*

## By Segment

	Revenue	Operating margin
<b>CS</b>	<b>\$1.84 - 1.88B</b> <b>+</b> <i>up 5 - 7%</i> <i>(versus up 3 - 5%)</i>	<b>29.5 - 30.5%</b>
<b>ES</b>	<b>\$2.34 - 2.36B</b> <b>+</b> <i>up 4 - 5%</i> <i>(versus up 3 - 5%)</i>	<b>18.0 - 19.0%</b> <b>-</b> <i>(versus 19.0 - 20.0%)</i>
<b>S&amp;IS</b>	<b>\$1.90 - 1.92B</b> <i>flat to up 1%</i>	<b>+</b> <b>17.0 - 18.0%</b> <i>(versus 16.5 - 17.5%)</i>

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## Other information (with FY17, 2Q18 and 1H18 results comparison)



(\$million except noted)

	<u>FY17</u>	<u>2Q18</u>	<u>1H18</u>	<u>FY18</u>
Amortization of Exelis acquisition intangibles	\$110	\$25	\$50	~\$103
CHQ costs	\$56 <i>non-GAAP</i>	\$18 <i>non-GAAP</i>	\$34 <i>non-GAAP</i>	\$55 – 60 <i>non-GAAP</i>
FAS Pension expense/(income)*	(\$90)	(\$30)	(\$60)	~(\$120)
Net capital expenditures	\$119	\$20	\$43	~\$130
Net interest expense	\$170	\$42	\$82	~\$162
Effective tax rate (GAAP)	29.5%	39.3%	33.5%	~28.0%
Effective tax rate (non-GAAP)	28.5%	15.9%	21.6%	~23.0%
Average diluted shares outstanding (million shares)	124.3	120.9	121.1	~121
Share repurchases	\$710	\$75	\$150	~\$200
Debt repayments	\$575	\$3	\$35	~\$550

\*Amounts reflect FAS pension income adjusted for benefit harmonization costs.  
For non-GAAP reconciliations reference other quarterly earnings materials and the Harris investor relations website.

