



GRI/SASB/TCFD/ UN SDG INDEX 2021

GRI GENERAL DISCLOSURES

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-1	Name of the organization	Approach / About L3Harris page 6
102-2	Activities, brands, products, and services	Approach / About L3Harris page 6
102-3	Location of headquarters	Approach / About L3Harris page 6
102-4	Location of operations	Approach / About L3Harris page 6
102-5	Ownership and legal form	Approach / About L3Harris page 6
102-6	Market served	Approach / About L3Harris page 6
102-7	Scale of the organization	Approach / About L3Harris page 6
102-8	Information on employees and other workers	Approach / About L3Harris page 6
102-9	Supply chain	Social / Supply Chain page 43
102-10	Significant changes to the organization and its supply chain	No key organizational changes occurred in 2021, however L3Harris reorganized the core businesses on Jan. 1, 2022 by moving from four to three segments which is referenced up front in this report. Disclosures will more accurately reflect this change in business units in the next Sustainability Report.

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-11	Precautionary principle or approach	Governance / Business Ethics page 19
102-12	External initiatives	L3Harris endorses or participates in several externally developed voluntary programs, charters and initiatives driving standardization and best practices in organization, governance, environment and equity, particularly in the Aerospace & Defense sector. ANSI Z10 AS9100 GRI Standards ISO 9001 ISO 14001 ISO 27001 ISO 45001/OHSAS 18001 NIST Special Publication 800-171 SASB SBTi TCFD UN SDGs
102-13	Membership associations	L3Harris also maintains memberships with a variety of industry and other associations and organizations. • Aerospace Industries Association (AIA)

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-13	Membership associations (continued)	 AFCEA Air Force Association American Business Group in Riyadh American Chamber of Commerce (Abu Dhabi) American Chamber of Commerce (Canberra) American Chamber of Commerce (Taiwan) American League for Exports & Security Assistance (ALESA) Army Aviation Association of America (AAAA/Quad-A) Association for Unmanned Vehicle Systems (AUVSI) Association of the United States Army (AUSA) Business Roundtable (BRT) Catalyst Inc Defense and Aerospace Export Council Defense Industry Initiative on Business Ethics and Conduct (DII) Ethics & Compliance Initiative (ECI) International Aerospace Environmental Group (IAEG) National Association for EHS&S Management (NAEM) National Defense Industrial Association (NDIA)
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GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-13	Membership associations (continued)	 National Industry Liaison Group Navy League of the United States Renewable Energy Buyers Alliance (REBA) The Naval Submarine League (NSL) The Surface Navy Association (SNA) The Wings Club US-India Business Council US-UAE Business Council US-Saudi Arabian Business Council US Taiwan Business Council US India Strategic Partnership Forum (USISPF)
102-14	Statement from senior decision- maker	Approach / CEO Letter page 5
102-16	Values, principles, procedures and norms of behavior	Governance / Business Ethics page 19
102-17	Mechanisms for advice and concerns about ethics	Governance / Business Ethics page 19
102-18	Governance structure	Governance / Corporate Governance page 17
102-19	Delegation of authority	Governance / Corporate Governance page 17

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-20	Executive-level responsibility for economic, environmental and social topics	Governance / Corporate Governance page 17
102-22	Composition of the highest governance body and its committees	Governance / Corporate Governance page 17
102-23	Chair of the highest governance body	Governance / Corporate Governance page 17
102-24	Nominating and selecting the highest governance body	Governance / Corporate Governance page 17
102-25	Conflicts of interest	Governance / Corporate Governance page 17
102-26	Role of highest governance body in setting purpose, values and strategy	Governance / Corporate Governance page 17
102-29	Identifying and managing economic, environmental and social impacts	Governance / Corporate Governance page 17
102-30	Effectiveness of risk management processes	Governance / Corporate Governance page 18
102-31	Review of economic, environmental and social topics	Governance / Corporate Governance page 17
102-32	Highest governance body's role in sustainability reporting	Governance / Corporate Governance page 17

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-33	Communicating critical concerns	Governance / Corporate Governance page 19
102-35	Remuneration policies	Governance / Corporate Governance page 19
102-36	Process for determining remuneration	Governance / Corporate Governance page 19
102-37	Stakeholder involvement in remuneration	Governance / Corporate Governance page 19
102-38	Annual total compensation ratio	Governance / Corporate Governance page 19
102-39	Percentage increase in annual total compensation ratio	Governance / Corporate Governance page 19
102-40	List of stakeholder groups	Approach / Stakeholder Engagement page 8
102-41	Collective bargaining agreements	Employee section of Annual Report page 10
102-42	Identifying and selecting stakeholders	Approach / Stakeholder Engagement page 8
102-43	Approach to stakeholder engagement	Approach / Stakeholder Engagement page 8
		Governance / Lobbying and Political Advocacy page 22

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-44	Key topics and concerns raised	Approach / Stakeholder Engagement page 8
102-45	Entities included in the consolidated financial statements	Unless otherwise noted, L3Harris full global operations are represented in this report, including activities at all facilities owned and leased, over which we have operational control.
102-46	Defining report content and topic boundaries	Approach / Focus Areas page 9
102-47	List of material topics	Approach / Focus Areas page 9
102-48 102-49	Restatements of information Changes in reporting	There are no significant changes from the previous reporting period in restatements or in the list of material topics and topic boundaries.
102-50 102-51	Reporting period Date of most recent report	This is L3Harris' annual Sustainability Report. This iteration covers the calendar year from January 1 to
102-52	Reporting cycle	December 31, 2021. L3Harris is intending to continue reporting on our ESG initiatives and progress and publish a Sustainability Report annually.
102-53	Contact point for questions regarding the report	We welcome your feedback on our Sustainability Report, as well as any other comments or questions you may have. You may contact us at sustainability@L3harris.com

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
102-54	Claims of reporting in accordance with the GRI Standards	This Sustainability Report has been prepared in accordance with the GRI Standards: Core Option, and has also been developed to include key SASB disclosure topics. This year's report also initiates support of the TCFD recommendations and the UN SDGs.
102-55	GRI content index	Page 2 of this document
102-56	External assurance	No external assurance

GRI ECONOMIC DISCLOSURES

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
204 Procuremen	t Practices	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Supply Chain page 43

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
205 Anti-corrupt	iion	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Governance / Anti-Corruption page 21
205-1	Operations assessed for risks related to corruption	Governance / Anti-Corruption page 22
205-2	Communication and training about anti-corruption policies and procedures	Governance / Anti-Corruption page 22

GRI ENVIRONMENTAL DISCLOSURES

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
301 Materials		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Environment / Sustainable Products / Services and Packaging Materials page 25

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
302 Energy		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Environment / Energy and Climate Change page 26 Environment / EHS and Sustainability Management System page 24
302-1	Energy consumption within the organization	Environment / Energy and Climate Change page 27
302-4	Reduction of energy consumption	Environment / Energy and Climate Change page 26
303 Water and E	ffluents	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Environment / Water page 29 Environment / EHS and Sustainability Management System page 24
303-1	Interactions with water as a shared resource	Environment / Water page 29
303-2	Management of water discharge- related impacts	Environment / Water page 30
303-3	Water withdrawal	Environment / Water page 30
303-5	Water consumption	Environment / Water page 30

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
305 Emissions		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for	Environment / Energy and Climate Change page 26
	evaluating the effectiveness of the company's strategy	Environment / EHS and Sustainability Management System page 24
305-1	Direct (Scope 1) GHG emissions	Environment / Energy and Climate Change page 27
305-2	Energy indirect (Scope 2) GHG emissions	Environment / Energy and Climate Change page 27
305-3	Other indirect (Scope 3) GHG emissions	Environment / Energy and Climate Change page 28
305-4	GHG emissions intensity	Environment / Energy and Climate Change page 27
305-5	Reduction of GHG emissions	Environment / Energy and Climate Change page 28
306 Waste		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for	Environment / Waste and Hazardous Waste page 31
	evaluating the effectiveness of the company's strategy	Environment / EHS and Sustainability Management System page 24

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION	
306-1	Waste generation and significant waste-related impacts	Environment / Waste and Hazardous Waste page 31	
306-2	Management of significant waste- related impacts	Environment / Waste and Hazardous Waste page 31	
306-3	Waste generated	Environment / Waste and Hazardous Waste page 33	
306-4	Waste diverted from disposal	Environment / Waste and Hazardous Waste page 33	
306-5	Waste directed to disposal	Environment / Waste and Hazardous Waste page 33	
307 Environmental Compliance			
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Environment / EHS and Sustainability Management System page 24	
307-1	Non-compliance with environmental laws and regulations	Environment / EHS and Sustainability Management System page 25	

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION	
308 Supplier Environmental Assessment			
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Supply Chain page 43	

GRI SOCIAL DISCLOSURES

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
401 Employment	t	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Human Capital page 35
401-1	New employee hires and turnover	Social / Human Capital page 35
401-2	Benefits provided to full-time employees	Social / Human Capital pages 35-36

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
403 Occupationa	al Health and Safety	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Health and Safety page 39
403-1	Occupational health and safety management system	Social / Health and Safety pages 39-40
403-2	Hazard identification, risk assessment and incident investigation	Social / Health and Safety pages 39-40
403-3	Occupational health services	Social / Health and Safety pages 39-40
403-4	Worker participation, consultation and communication on occupational health and safety	Social / Health and Safety pages 39-40
403-5	Worker training on occupational health and safety	Social / Health and Safety pages 39-40
403-6	Promotion of worker health	Social / Health and Safety page 40
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Social / Health and Safety page 40
403-9	Work-related injuries	Social / Health and Safety page 40

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION		
404 Training and	404 Training and Education			
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Human Capital page 35		
404-1	Average hours of employee training	Social / Human Capital page 36		
404-2	Programs for upgrading employee skills and transition assistance programs	Social / Human Capital pages 36-37		
404-3	Percentage of employees receiving regular performance reviews	Social / Human Capital page 37		
405 Diversity and Equal Opportunity				
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Diversity, Equity and Inclusion page 37		
405-1	Diversity of governance bodies and employees	Social / Diversity, Equity and Inclusion page 38		

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
412 Human Righ	ts Assessment	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Human Rights page 41
412-2	Employee training on human rights policies or procedures	Social / Human Rights page 42
413 Local Communities		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Community page 42
413-1	Operations with local community engagement, impact assessment and development programs	Social / Community page 42
415 Public Policy		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Governance / Lobbying and Political Advocacy page 22

GRI

UNSDG

GRI#	DISCLOSURE TITLE	REFERENCE / LOCATION
415-1	Political Contributions	Governance / Lobbying and Political Advocacy page 22
416 Customer He	ealth and Safety	
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Product Quality and Safety / Quality page 45
418 Customer Privacy		
MANAGEMENT APPROACH	Explanation of the material topic, its boundary, how the topic is managed and mechanisms for evaluating the effectiveness of the company's strategy	Social / Data Privacy and Cybersecurity page 44
418-1	Substantiated complaints regarding breaches of customer privacy and losses of customer data	Social / Data Privacy and Cybersecurity page 45

SASB DISCLOSURES

SASB#	DISCLOSURE TITLE	REFERENCE / LOCATION
000.B	Number of Employees	Approach / About L3Harris page 6
000.A	Production by Reportable Segment	Approach / About L3Harris page 6
510a.3	Business Ethics	Governance / Business Ethics page 19
130a.1	Energy Management	Environment / Energy and Climate Change page 27
150a.1	Hazardous Waste	Environment / Waste and Hazardous Waste page 33
230a.1	Data Security (breaches)	Social / Data Privacy and Cybersecurity page 45
230a.2	Data Security (risks)	Social / Data Privacy and Cybersecurity page 44
250a.2	Product Quality	Social / Product Safety and Quality page 45

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ALIGNMENT WITH THE TCFD RECOMMENDATIONS

Recognizing the value of environmental, social and governance (ESG) reporting frameworks such as the Task Force on Climate-Related Financial Disclosure (TCFD), L3Harris started the process to align with TCFD Recommendations. The table below demonstrates the relationship between L3Harris' sustainability reporting and the Recommendations put forth by the TCFD Final Report. The company anticipates expanding upon these in future reports.

TOPIC AND RECOMMENDED CONTENT SELECT L3HARRIS MATERIAL

Governance

- a) Describe the board's oversight of climate-related risks and opportunities
- 2021 Sustainability Report; Corporate Governance page 18
- 2021 CDP Climate Change Questionnaire Response; C1.1b
- b) Describe management's role in assessing and managing climaterelated risks and opportunities
- 2021 Sustainability Report; Corporate Governance page 18
- 2021 CDP Climate Change Questionnaire Response; C1.2; 1.2a

Strategy

- a) Describe the climate-related risks and opportunities the organization has identified over the short, medium and long-term
- 2021 Sustainability Report; Energy and Climate pages 28-29 / Supply Chain Management page 18
- 2021 CDP Climate Change Questionnaire Response; C2.1, 2.1a, 2.3, 2.3a, 2.4, 2.4a

TOPIC AND RECOMMENDED CONTENT

SELECT L3HARRIS MATERIAL

GRI

- b) Describe the impact of climaterelated risks and opportunities on the organization's businesses, strategy and financial planning
- 2021 Sustainability Report; Energy and Climate pages 28-29
- 2021 CDP Climate Change Questionnaire
 Response; C2.2, 2.3, 2.3a, 2.4, 2.4a, 3.1, 3.1b, 3.3, 3.4, 3.4a
- c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, include a 2°C or lower scenario
- 2021 Sustainability Report; Energy and Climate pages 28-29
- 2021 CDP Climate Change Questionnaire Response; C3.2, 3.2b

Risk Management

- a) Describe the organization's processes for identifying and assessing climaterelated risks
- 2021 Sustainability Report; Energy and Climate pages 28-29 / Corporate Governance page 18 / Supply Chain Management pages 43-44
- 2021 CDP Climate Change Questionnaire Response; C2.1, 2.1a, 2.2, 2.2a
- b) Describe the organization's processes for managing climate-related risks
- 2021 Sustainability Report; Energy and Climate pages 28-29 / Governance page 18
- 2021 CDP Climate Change Questionnaire Response; C2.1, 2.1a, 2.2, 2.2a
- c) Describe how processes for identifying, assessing and managing climate-related risks are integrated into the organization's overall risk management
 - 2021 Sustainability Report; Energy and Climate pages 28-29 / Governance page 18
 - 2021 CDP Climate Change Questionnaire Response; C2.1, 2.1a, 2.2, 2.2a



TOPIC AND RECOMMENDED CONTENT

SELECT L3HARRIS MATERIAL

Metrics and Targets

- a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process
- 2021 Sustainability Report; Energy and Climate pages 26-28
- 2021 CDP Climate Change Questionnaire Response; C4.1, 4.1a
- b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 GHG emissions, and the related risks
- 2021 Sustainability Report; Energy and Climate pages 26-28
- 2021 CDP Climate Change Questionnaire Response; Section 6, Section 7
- c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets
- 2021 Sustainability Report; Energy and Climate pages 26-28
- 2021 CDP Climate Change Questionnaire Response; Section 4

UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS (SDG) ALIGNMENT

#3 Good Health and Well-Being

The company protects the health and well-being of employees, customers and the communities where we operate. L3Harris offers various programs and benefits that address employee assistance and counseling, parental support and, in some countries, back-up childcare and elder care.

L3Harris' Environmental Sustainability Program also supports the health and well-being of employees through environmental stewardship. Resource conservation and proper waste management supports the prevention of environmental pollution and reduces the health risks of being exposed to hazardous chemicals and resource contamination.

2021 SUSTAINABILITY REPORT: HEALTH AND SAFETY, PAGES 39-41

2021 SUSTAINABILITY REPORT: HUMAN CAPITAL, PAGES 35-37

2021 SUSTAINABILITY REPORT: WASTE AND HAZARDOUS WASTE, PAGES 31-33

#4 Quality Education

The company provides early career development support, facilitates professional and technical advancement through our Frontline Leadership training, and offers continuous learning programs to improve technical skills, create networking opportunities and foster cross-segment collaboration.

The company encourages the educational development of its employees to enhance their personal growth as well as their contribution to the success of the organization. Towards this end, L3Harris

provides approved employees financial assistance to obtain additional education through not-for-profit, regionally accredited college or university degree programs and credit-bearing certificate programs.

GRI

L3Harris partners with a wide range of non-profits and philanthropies to create outreach programs that empower youth and other community members, providing equitable access to education that supports technical skillsets and creates a variety of professional opportunities. L3Harris' Investing for Tomorrow (LIFT) program encourages employees to engage their communities and promote access to science, engineering, technology and math for all.

2021 SUSTAINABILITY REPORT: HUMAN CAPITAL, PAGES 36-37

#5 Gender Equality

#10 Reduce Inequalities

The company values a diverse employee base that contributes multiple points of view across race, ethnicity, gender, sexual orientation, age, ability and education. We actively embed our commitments to diversity, equity and inclusion (DE&I) into our workforce, governance bodies and overall culture activities.

DE&I criteria are part of the Board nominating and selection process. Our Diversity Council influences and evaluates company policies and strategies designed to advance DE&I and build a high-performance, diverse workforce.

Additional information can be found in our 2021 Diversity, Equity and Inclusion Annual Report.

2021 SUSTAINABILITY REPORT: DIVERSITY, EQUITY AND INCLUSION, PAGES 37-38

#6 Clean Water & Sanitation

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L3Harris follows water discharge requirements determined by federal, state and local regulations. Minimizing water usage and water-related impacts is a key focus of our EHS Environmental Sustainability (EHS&S) Program.

In 2021, L3Harris updated its previous Water Risk Assessment (WRA) to evaluate water-related impacts that may exist now or in the future in the watersheds where L3Harris operates. This assessment helps to mitigate public employee health risks that could occur due to potential water quality issues.

L3Harris has a diverse, well-established supply chain with suppliers located across the globe, which limits our exposure to water risks in our value chain and provides a level of risk mitigation for potential climate-related and human health-related impacts.

L3Harris supports community outreach projects through our LIFT program.

2021 SUSTAINABILITY REPORT: WATER, PAGES 29-30

#8 Decent Work & Economic Growth

L3Harris conducts business in a way that protects our society and human rights throughout our value chain. We abide by policies and compliance plans that support this commitment including the L3Harris Code of Conduct, the Human Trafficking Policy Statement and the <u>annual supplier</u> <u>letter</u> in response to the UK Modern Slavery Act and California Transparency in Supply Chains Act requirements.

Protecting the health and safety of our employees, customers and the communities where we operate is important to L3Harris. The company has implemented a robust EHS&S Management System to establish policies and procedures, risk assessment tools and enterprise initiatives that seek to reduce or eliminate exposure to daily hazards.

2021 SUSTAINABILITY REPORT: HUMAN RIGHTS, PAGES 41-42

#12 Responsible Consumption & Production

The company developed a Solid Waste & Recycling Procedure that is applied across our business and governs our management of solid waste. Each location is required to use the EHS&S Management System to identify appropriate practices, procedures and operational controls to manage potential environmental causes and impacts regarding waste. Hazardous and radioactive waste is managed specifically through our Environmental Compliance Policy, and is tracked from "cradle-to-grave," meeting all federal, state and local regulatory requirements.

GRI

L3Harris has committed to a 75% solid waste diversion rate from landfill by 2026.

The company's EHS&S Program objectives include the reduction of waste through resource conservation, pollution prevention and waste diversion. L3Harris' approach to managing solid waste generation is realized by optimizing resources, rather than managing discards. Priority is given to source reduction, reuse, recycling, composting and energy recovery before landfill disposal.

2021 SUSTAINABILITY REPORT: WASTE AND HAZARDOUS WASTE, PAGES 31-33
2021 SUSTAINABILITY REPORT: SUSTAINABLE PRODUCTS/SERVICES AND PACKAGING, PAGE 25



L3HARRIS TECHNOLOGIES

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This report contains forward-looking statements that are based on the views of management regarding future events at the time of publication of this report. These forward-looking statements, which include, but are not limited to: our plans, strategies and objectives for future operations; new products, services or developments; future economic conditions; outlook; the effect of our acquisitions on our business; our growth potential; and the potential of the industries and markets we serve, are subject to known and unknown risks, uncertainties and other factors that may cause our actual results to be materially different from those expressed in or implied by each forward-looking statement. These risks, uncertainties and other factors are discussed in our Form 10-K for the fiscal year ended December 31, 2021.

