

C0. Introduction

---

C0.1

---

**(C0.1) Give a general description and introduction to your organization.**

L3Harris Technologies, Inc. (L3Harris), headquartered in Melbourne, Florida, is an agile global aerospace and defense (A&D) technology innovator, delivering end-to-end solutions that meet customers' mission-critical needs. We provide advanced defense and commercial technologies across air, land, sea, space and cyber domains. We support government and commercial customers in 100 countries, with our largest customers being various departments and agencies of the United States (U.S.) Government and their prime contractors. Our products, systems and services have defense and civil government applications, as well as commercial applications.

We structure our operations primarily around the products, systems and services we sell and the markets we serve. L3Harris organizational structure consists of three business segments that are referred to as:

- **Aviation Systems (AS)**, including defense aviation products; other commercial aviation products; commercial pilot training; and mission networks for air traffic management. As of 2022 this segment was realigned and some locations were divested.
- **Communication Systems (CS)**, including tactical communications; broadband communications; integrated vision solutions; and public safety;
- **Integrated Mission Systems (IMS)**, including multi-mission intelligence, surveillance and reconnaissance and communication systems; integrated electrical and electronic systems for maritime platforms; and advanced electrooptical and infrared solutions;
- **Space and Airborne Systems (SAS)**, including space payloads, sensors and full-mission solutions; classified intelligence and cyber defense; avionics; and electronic warfare.

Our operational excellence program, called e3 (excellence everywhere every day) is a Business Operating System committed to excellence, innovation, customer satisfaction and continuous improvement. e3 provides a common language, processes, and metrics across the enterprise and includes regular reviews and performance metrics to drive continuous improvement as a foundation for innovation. A key element of our e3 program is environmental sustainability, which includes climate-related sustainability metrics and goals. We are committed to advancing environmental sustainability and compliance. The Company's robust environmental, health and safety (EHS) management system provides the framework for policies and standards, as well as enterprise initiatives to reduce solid waste, water usage and greenhouse gas (GHG) emissions.

C0.2

---

**(C0.2) State the start and end date of the year for which you are reporting data.**

	Start date	End date	Indicate if you are providing emissions data for past reporting years	Select the number of past reporting years you will be providing emissions data for
Reporting year	January 1 2021	December 31 2021	No	<Not Applicable>

C0.3

---

**(C0.3) Select the countries/areas in which you operate.**

- Australia
- Canada
- Germany
- India
- Italy
- Portugal
- United Kingdom of Great Britain and Northern Ireland
- United States of America

C0.4

---

**(C0.4) Select the currency used for all financial information disclosed throughout your response.**

USD

C0.5

---

**(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.**

Operational control

C0.8

(C0.8) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

Indicate whether you are able to provide a unique identifier for your organization	Provide your unique identifier
Yes, a Ticker symbol	L3Harris Technologies, Inc.'s Ticker symbol: LHX.

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes

C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

Position of individual(s)	Please explain
Board-level committee	<p>Board level responsibility for overseeing our ethics and compliance programs, and our activities related to corporate citizenship and responsibility and environmental sustainability including climate-related issues, is carried out through our Board's Nominating and Governance Committee. This committee assists the L3Harris Board of Directors (our Board) in overseeing our ethics and business conduct program, our environmental, health and safety (EHS) programs and our charitable, civic, educational and philanthropic activities, and also monitors and takes appropriate action regarding strategic issues and trends relating to environmental, social and governance (ESG) efforts and corporate citizenship and responsibility. Through the Board's Nominating and Governance Committee, the Board monitors progress against targets and goals related to climate-related risks at the board level and provides oversight of our corporate strategy, plans of action, management policies, and performance objectives</p> <p>Our Board Nominating and Governance Committee plays an active role in overseeing the formulation and implementation of our overall business strategy, including strategy and decisions around climate-related issues. A specific example is oversight for the completion of an assessment to explore increasing L3Harris' use of renewable energy in order to reduce GHG emissions and climate change risks associated with use of fossil fuel-based energy. As a result of the assessment, the company took steps in 2020 to reduce Scope 2 GHG emissions and support environmental sustainability goals by entering into a long-term virtual power purchase agreement (VPPA) for renewable energy for up to 100 megawatts of capacity from a new solar farm. Additionally, the board was briefed in September on the 2021 Sustainability Report status and a board member was briefed on expansion of industry frameworks like TCFD.</p>

C1.1b

**(C1.1b) Provide further details on the board’s oversight of climate-related issues.**

Frequency with which climate-related issues are a scheduled agenda item	Governance mechanisms into which climate-related issues are integrated	Scope of board-level oversight	Please explain
Scheduled – some meetings	<p>Reviewing and guiding strategy</p> <p>Reviewing and guiding major plans of action</p> <p>Reviewing and guiding risk management policies</p> <p>Reviewing and guiding annual budgets</p> <p>Reviewing and guiding business plans</p> <p>Setting performance objectives</p> <p>Monitoring implementation and performance of objectives</p> <p>Overseeing major capital expenditures, acquisitions and divestitures</p> <p>Monitoring and overseeing progress against goals and targets for addressing climate-related issues</p>	<Not Applicable>	<p>L3Harris is committed to responsible and effective corporate governance to enhance the creation of sustainable, long-term shareholder value, and to be accountable and responsive to our shareholders. Through the Board’s Nominating and Governance Committee, the Board monitors progress against targets and goals related to climate-related risks at the board level and provides oversight of our corporate strategy, plans of action, management policies, and performance objectives. Board meetings occur quarterly, and environmental sustainability performance, including climate-related goals, is reviewed and guidance is given to adjust strategy at least annually. In addition, at each regularly scheduled Board meeting our Board routinely discusses matters of strategic importance and receives updates on these topics. The Board also holds executive sessions solely for independent directors, and separately with our Chief Executive Officer (CEO) to discuss significant business developments including those related to climate-related risks and opportunities.</p> <p>In fulfilling its responsibility of overseeing the management of our business and other enterprise risks, our Board uses an enterprise risk management (ERM) process administered by management, and considers risks and related mitigation identified through the ERM process or raised in the context of a range of matters on which management reports to our Board or one of its committees. Our ERM process, among other things, is designed to identify material risks across L3Harris with input from each business segment and function. Our Board also considers risks that are raised in the context of various matters that management may bring to the attention of our Board or one of its committees. When a committee considers risks, it provides reports regarding such risks to our full Board. Examples of risks considered by our Board Nominating and Governance Committee include elements of risk such as climate change.</p>

**C1.1d**

**(C1.1d) Does your organization have at least one board member with competence on climate-related issues?**

	Board member(s) have competence on climate-related issues	Criteria used to assess competence of board member(s) on climate-related issues	Primary reason for no board-level competence on climate-related issues	Explain why your organization does not have at least one board member with competence on climate-related issues and any plans to address board-level competence in the future
Row 1	No, but we plan to address this within the next two years	<Not Applicable>	Important but not an immediate priority	<p>Under our Corporate Governance Guidelines, our Board selects director nominees based on the recommendation of our Nominating and Governance Committee and criteria including:</p> <ul style="list-style-type: none"> <li>• Current knowledge and contacts in the markets in which we do business and in our industry or other relevant industries;</li> <li>• Compatibility of the individual’s experience, qualifications, attributes or skills and personality with those of other directors and potential directors in building a Board that is effective, collegial and responsive to the needs of L3Harris and the interests of our shareholders.</li> </ul> <p>The Board annually performs a Self-Evaluation of its overall effectiveness, including utilization of a skills matrix. Board members then take appropriate training in line with their assessment. These trainings are tracked by the Corporate Governance Committee.</p> <p>Currently this does not explicitly address skills and experience regarding climate related issues but we plan to address this within the next two years.</p>

**C1.2**

**(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.**

Name of the position(s) and/or committee(s)	Reporting line	Responsibility	Coverage of responsibility	Frequency of reporting to the board on climate-related issues
Chief Executive Officer (CEO)	<Not Applicable>	Both assessing and managing climate-related risks and opportunities	<Not Applicable>	Quarterly
Chief Operating Officer (COO)	<Not Applicable>	Both assessing and managing climate-related risks and opportunities <i>Position eliminated mid-2021 when COO became CEO.</i>	<Not Applicable>	Quarterly
Sustainability committee	<Not Applicable>	Both assessing and managing climate-related risks and opportunities	<Not Applicable>	More frequently than quarterly

C1.2a

**(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).**

For the first half of 2021 L3Harris' Chairman of the board and CEO (both positions are held by one responsible party) along with our COO provided joint leadership on climate-related issues. They were both briefed by the Corporate Vice President (VP) of Global Operations on climate related issues at a minimum frequency of quarterly during Functional Quarterly Reviews (FQR) where they provided leadership and direction on the implementation of L3Harris' climate-related strategy. They also provided the Board updates on and discussed topics of strategic importance and other significant business developments including those related to climate-related risks and opportunities. Mid-2021 our previous CEO transitioned out and the COO became CEO; the COO position was then eliminated.

The VP of Global Operations reports directly to our CEO and has five functions under his purview including: Continuous Improvement (also known as e3), Manufacturing Engineering, EHS, Supply Chain, and Quality. Corporate Environmental Sustainability is part of the EHS function and reports to the VP of Global Operations. This group is directly responsible for both assessing and managing climate-related risks and opportunities day-to-day. This group is led by the VP of Environmental, Health and Safety who has a dedicated Environmental Sustainability Director on staff. This group is supported by Segment EHS Directors/leads and other subject matter experts (SMEs). The Corporate Environmental Sustainability function includes establishing environmental sustainability baselines, targets and roadmaps; deploying environmental sustainability plan and targeting improvements; and developing long-term environmental sustainability goals and ESG strategy. In 2020, work was done to re-baseline Company metrics and establish L3Harris' long-term goals. The EHS group, with the primary expertise in climate related issues, reports directly to the VP of Global Operations, who in turn reports to the CEO; therefore, it is appropriate that the CEO holds the highest management level position with direct responsibility for climate related issues.

L3Harris also has a cross-functional ESG Working Group that serves as a formal sustainability committee to harmonize ESG programs. Led by the Environmental Sustainability Director, the ESG Working Group has executive sponsorship and includes representatives from Ethics, Human Resources, Risk, Communications, Legal, EHS (Operations), and Investor Relations, and is supported by representatives from Facilities, Engineering, Supply Chain, and Government Relations as needed. Members of this group include:

- VP, Environmental Health and Safety
- Director, Environmental Sustainability
- Director, Communications
- VP, Global Communications
- Senior Director, Ethics and Compliance
- Senior Manager, Engagement & Inclusion
- Senior Vice President, General Counsel and Secretary
- VP, Associate General Counsel
- Senior Director, Investor Relations
- Director, Risk Management
- VP, Global Operations

A key program focus area of the ESG Working Group is environmental sustainability including risks associated with climate-related issues. The group meets monthly and is involved in the Company's assessment and management of climate-related risks and opportunities. The members of this committee comprise of management and executive level members that have operational responsibility for the implementation and tracking of decisions taken at the board level and day-to-day management of climate-related issues throughout the enterprise.

As an aerospace and defense company, L3Harris leads, manages, and monitors a broad range of ESG topics, and focuses on key impacts relevant to our business and to our stakeholders including climate related issues. Responsibility for setting the framework for climate-related issues lies with the personnel and committee referenced above. Through the management processes and organizational structure described above, we are focused on advancing environmental sustainability and compliance. The Company's robust EHS management system provides the framework for establishing policies and standards, as well as enterprise initiatives to reduce solid waste, water usage and GHG emissions. We are focused on continuous improvement to further reduce GHG emissions. Strategies to drive continuous improvement include leveraging our EHS management system, identifying and quantifying energy- and water-saving opportunities, installing more energy and water efficient infrastructure, conducting solid waste characterization assessments, and establishing employee-led Green Teams across the organization.

C1.3

**(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?**

	Provide incentives for the management of climate-related issues	Comment
Row 1	Yes	Monetary and non-monetary incentives are provided to the Corporate executive team and to all employees for management of climate-related issues or advancement of climate-related opportunities.

C1.3a

**(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).**

Entitled to incentive	Type of incentive	Activity incentivized	Comment
Corporate executive team	Monetary reward	Other (please specify) (Pre-determined objectives related to ESG focus areas)	The overall objective of our executive compensation program is to encourage and reward the creation of sustainable, long-term shareholder value. Our guiding principles provide a framework for our executive compensation program to meet this objective. The compensation program for our executive officers includes base salary, annual cash incentive award compensation and equity-based long-term incentive compensation. For annual cash incentive awards, our Annual Incentive Plan is based on formulaic calculations of our financial results against pre-determined financial performance measure targets, as well as performance reviews relative to pre-determined objectives for the fiscal year. Pre-determined objectives generally emphasize ethics; compliance and safety; operational excellence; talent; engagement; diversity and inclusion; and ESG focus areas, which include climate-related issues.
All employees	Non-monetary reward	Behavior change related indicator	Employees who demonstrate extraordinary achievement to customer or operational excellence, including environmental initiatives to reduce reliance on natural resources, are eligible for recognition through the company-wide recognition program. Recognizing Inspiring Sharing Engaging (R.I.S.E) is L3Harris' rewards and recognition program, designed to provide a method of recognizing individual employees or team contributions to furthering the goals and objectives of L3Harris, as well as to celebrate the achievements that make L3Harris successful. The levels of awards can be a non-monetary or monetary way of showing recognition for contributions through Boost, Launch, Ascend, Elevate and service milestone awards. These recognitions may additionally be celebrated through news articles posted to internal company communications. Work on Green Teams or other environmental sustainability efforts could receive this type of incentive. Also, L3Harris offers priority parking for those carpooling and/or driving fuel efficient vehicles like hybrids or electric vehicles to promote and incentivize overall GHG emissions reductions.

**C2. Risks and opportunities**

**C2.1**

**(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?**

Yes

**C2.1a**

**(C2.1a) How does your organization define short-, medium- and long-term time horizons?**

	From (years)	To (years)	Comment
Short-term	0	1	
Medium-term	1	5	
Long-term	5	20	

**C2.1b**

**(C2.1b) How does your organization define substantive financial or strategic impact on your business?**

Our Enterprise Risk Management (ERM) process is used to survey our senior leader and subject matter experts to determine and prioritize substantive/material financial impacts. Our company-wide risks are assessed regularly on potential impact, likelihood to occur, trends, and current mitigation, and specifically include risks associated with business continuity/natural disasters (e.g. floods, fires, hurricanes, etc.), supply chain and environmental compliance. An overall financial impact assessment is made ranging from under \$10M (not significant/substantive) to greater than \$500M (catastrophic), which corresponds to the overall size of the company. The ERM process engages senior leadership to focus company resources to mitigate the risks that could have the most significant impact to the business.

**C2.2**

**(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.**

**Value chain stage(s) covered**

Direct operations  
Upstream

**Risk management process**

Integrated into multi-disciplinary company-wide risk management process

**Frequency of assessment**

Annually

**Time horizon(s) covered**

Short-term  
Medium-term  
Long-term

**Description of process**

L3Harris identifies, assesses, and manages climate-related risks and opportunities through numerous controls and processes embedded in our operations.

In addition to our GHG reduction efforts, L3Harris identifies, assesses and manages climate-related risks and opportunities through numerous controls and processes embedded in our operations. In 2021, we developed a Climate and Water Risk Management Plan (CWRMP) to update and expand upon the 2019 Climate Risk Management Plan that evaluated the potential impacts of climate change on operations-critical resources for major L3Harris locations and operations. The CWRMP covers a portion of L3Harris' larger global portfolio in the U.S., Canada, England and Australia, and brings climate and water risk considerations together to provide a more holistic risk assessment. The CWRMP includes an analysis of climate science projected trends and potential associated risks for climate variables such as average annual temperature and precipitation, sea level rise, and extreme weather events. The report is updated every two years. In 2021 the CWRMP was briefed at the Business Resilience Council and provided to the Enterprise Risk Management (ERM) to further integrate climate-related risks into our process.

As a part of our ongoing sustainability and climate resilience efforts during 2021, L3Harris completed a Supply Chain Climate Risk Assessment (SCCRA) to identify and better understand the potential climate change risks present throughout the supply chain. The SCCRA focused on global supply chain operations and assessed the primary climate risks to key categories of L3Harris' supply chain, including Freight and Logistics, Facilities and Operations, HR and Administration and IT/Telecom. The SCCRA also informs L3Harris' Environmental Social Governance (ESG) efforts to publicly disclose relevant environmental and physical climate-related risks and opportunities.

L3Harris has also incorporated climate risk into the Business Impact Analysis template for consideration of potential climate-related impacts relevant to individual locations and future climate science projections.

L3Harris conducts a detailed aspect and impacts risk assessment on an annual basis. All sites with greater than 75 employees are responsible for completing the assessment and other sites complete the assessment based on segment discretion. For example, the Communication System segment completes the assessment on all sites. The assessment includes reviewing legal and other requirements, changes to regulations, process changes, and environmental risk including climate-related risks. The opportunities are risk-ranked and prioritized. These risks could be internal to L3Harris operations or external to stakeholders and the communities in which we operate. Selected risks and corresponding action plans are then tracked and managed as part of the facilities' objectives and targets. Objectives and targets are reviewed annually and tracked to completion. The management of risk and opportunities is part of a multi-disciplinary company process.

L3Harris' ERM process, which is guided by the Committee of Sponsoring Organizations (COSO) framework, also identifies and assesses our top material enterprise risks, which includes climate-related and other ESG risks. The process is Board-approved and is overseen by the CEO and Senior Executives. Additionally, the Audit Committee performs an annual review of the risk identification process to assist in the identification of additional risks. Top material risks along with existing mitigation plans are reviewed annually by the CEO, Senior Executives and the Board. We improved our ERM process in 2021 through:

- Increased leader input and consultation on risk identification to address emerging issues;
- Realigned survey timing to allow results to be considered during the enterprise strategic planning process;
- Expanded our assessment criteria to provide greater insight into risk considerations; and
- Assigned "risk champions" at the segment leadership level to respond to the level of risk identified in the ERM process.

In late spring 2021, we established the Business Resilience Council. It includes L3Harris functional and segment leaders serving as delegates and is an active partner in the ERM process. The Business Resilience Council reports to the Business Resilience Management Team (BRMT)/L3Harris senior leadership and is chartered to oversee the Business Resilience Policy.

Climate-related opportunities are also identified through our annual Strategic Growth Planning (SGP) process, our facilities infrastructure and real estate planning process and through facility eco-treasure hunts. As part of our SGP process, L3Harris has and will continue to leverage feasibility and materiality assessments as a strategy to obtain more information on climate related risks to minimize our environmental impact across our operations.

---

C2.2a

---

**(C2.2a) Which risk types are considered in your organization's climate-related risk assessments?**

	Relevance & Inclusion	Please explain
Current regulation	Relevant, always included	Current regulation is always considered in our climate-related risk assessments as regulatory compliance is foundational to our operations. L3Harris conducts a detailed aspect and impacts risk assessment on an annual basis. All sites with greater than 75 employees are responsible for completing the assessment and other sites complete the assessment based on segment discretion. For example, the Communication Systems segment completes the assessment on all sites. The assessment includes reviewing legal and other requirements, changes to regulations, process changes, and environmental risk including climate-related risks. The opportunities are risk-ranked and prioritized. These risks could be internal to L3Harris operations or external to stakeholders and the communities in which we operate. Selected risks and corresponding action plans are then tracked and managed as part of the facilities' objectives and targets. Objectives and targets are reviewed annually and tracked to completion. The management of risk and opportunities is part of a multi-disciplinary company process. To adhere to voluntary (e.g. GHG Protocol) and mandatory climate and air emissions related regulations L3Harris reports on GHG emissions as well as the energy usage associated with business operations within our operational control within the reporting year L3Harris does not fall under any mandatory climate related regulations such as emissions trading.
Emerging regulation	Relevant, always included	Emerging regulation is always considered in our climate-related risk assessments as regulatory compliance is foundational to our operations. With continuously evolving climate-related policies and regulations, monitoring emerging regulations is critical in helping us proactively address future climate related compliance risks. L3Harris conducts a detailed aspect and impacts risk assessment on an annual basis. All sites with greater than 75 employees are responsible for completing the assessment and other sites complete the assessment based on segment discretion. For example, the Communication Systems segment completes the assessment on all sites. The assessment includes reviewing legal and other requirements, changes to regulations, process changes, and environmental risk including climate-related risks. The opportunities are risk-ranked and prioritized. These risks could be internal to L3Harris operations or external to stakeholders and the communities in which we operate. Selected risks and corresponding action plans are then tracked and managed as part of the facilities' objectives and targets. Objectives and targets are reviewed annually and tracked to completion. The management of risk and opportunities is part of a multi-disciplinary company process. Currently, we are in the process of integrating the Task Force on Climate-Related Financial Disclosures (TCFD) reporting framework in efforts to manage climate related risks and opportunities. The TCFD framework should be fully implemented by 2023. In addition, L3Harris is actively monitoring and working to integrate net-zero emission requirements emerging from the United Kingdom.
Technology	Relevant, always included	Our future success depends on our ability to develop new products, systems, services, and technologies that achieve market acceptance in our current and future markets. We believe that to remain competitive in the future, we will need to continue to design, develop, manufacture, assemble, test, market and support new products, systems, services and technologies. Understanding environmental conditions is important to lives, property and economies. At L3Harris, we apply our advanced technologies to help preserve our environment for generations to come. L3Harris develops space, airborne and ground sensors for persistent and direct monitoring. We also conduct project-based reviews to assess environmental sustainability risks and opportunities, which include an evaluation of new technologies that would help decrease our overall energy use or other environmental impacts. Environmental Sustainability Calculators and project review checklists are part of business operations in order to integrate environmental sustainability into capital projects and review the projects for environmental sustainability risks and opportunities. The tools were designed to: <ul style="list-style-type: none"> <li>• Provide support during the planning and scoping process of capital projects</li> <li>• Help determine technology and equipment options with lower environmental sustainability impacts while maintaining program and/or functional requirements</li> <li>• Standardize how project impacts are calculated across the company</li> </ul> The Environmental Sustainability Calculators are used to evaluate impacts and cost to gauge financial investment required and to understand the positive/negative impact projects have on accomplishing our environmental sustainability goals. <p>Eco-treasure hunts are conducted annually to discover and realize energy efficiency and water conservation risks and opportunities while enabling employees to build a culture of continuous improvement. The Environmental Sustainability Calculators are also used as part of the eco-treasure hunts to estimate the potential savings of the opportunities or alternative technologies identified during the events to align key metrics and standardize savings calculations. Other location-based projects are also reviewed for technology-related energy improvements and efficiencies on an ad hoc basis.</p>
Legal	Relevant, always included	Legal matters, including any climate-related litigation claims that could arise, are always considered in our climate-related risk assessments as regulatory compliance is foundational to our operations. L3Harris conducts a detailed aspect and impacts risk assessment on an annual basis. All sites with greater than 75 employees are responsible for completing the assessment and other sites complete the assessment based on segment discretion. For example, the Communication Systems segment completes the assessment on all sites. The assessment includes reviewing legal and other requirements, changes to regulations, process changes, and environmental risk including climate-related risks. The opportunities are risk-ranked and prioritized. These risks could be internal to L3Harris operations or external to stakeholders and the communities in which we operate. Selected risks and corresponding action plans are then tracked and managed as part of the facilities' objectives and targets. Objectives and targets are reviewed annually and tracked to completion. The management of risk and opportunities is part of a multi-disciplinary company process.
Market	Relevant, sometimes included	We acknowledge that market factors could result in changes in customer demand for certain products and services as climate-related risks and opportunities are increasingly taken into account, and we consider climate-change risks and how they may impact our customers and suppliers. However, L3Harris has a diverse well-established supply chain with suppliers located across the globe, which limits our exposure to water and climate risks in our value chain and provides a level of risk mitigation for potential climate-related impacts such as shifts in precipitation patterns, increase in frequency and/or intensity of extreme weather events such as hurricanes, droughts, and floods, which could otherwise disrupt the value chain. L3Harris is using the 2021 Supply Chain Climate Risk Assessment (SCCRA) to identify and better understand the potential climate change risks present throughout the supply chain. The SCCRA focused on global supply chain operations and assessed the primary climate risks to key categories of L3Harris' supply chain: Freight and Logistics, Facilities and Operations, HR and Administration and IT/Telecom. For example, supply chain interruption could occur due to severe weather events and damage to local and/or national infrastructure resulting in a late delivery of products to a customer, which could have negative monetary impacts. Climate-related risks will be assessed and incorporated into our overall business strategy as necessary over the next two years using the expertise of members of the ESG Working Group, supported by representatives from Supply Chain. Additionally, the SCCRA helps inform L3Harris' ESG efforts to publicly disclose relevant environmental and physical climate-related risks and opportunities.
Reputation	Relevant, always included	Reputational risks are always considered in our climate-related risk assessments as our stakeholders (customers, employees, shareholders, and other interested parties) perceptions are highly important to our business including perceptions related to our contribution to or detraction from the transition to a lower-carbon economy. We understand the importance of reputation and work to keep up with stakeholder expectations through living our values. L3Harris' company values include Integrity (Accountable, Ethical, Honest), Excellence (Flawless Execution, Customer Focused, Innovative) and Respect (Safe & Sustainable, Community-Minded, Inclusive). The company is committed to protecting the health and safety of our workers and customers, and to preserving the environment in the global communities in which we operate. In addition, L3Harris has a robust employee volunteer initiative platform called L.I.F.T (L3Harris Investing for Tomorrow). The LIFT platform provides volunteer time and assistance to not-for profit organizations in the areas of Science, Technology, Engineering, and Math (STEM) education, mission aligned activities and programs.
Acute physical	Relevant, always included	Acute risks that are event-driven, such as increased severity of extreme weather events, such as cyclones, hurricanes, or floods are relevant and included in our risk assessments. L3Harris' CWRMP evaluates and addresses the potential impacts of climate change on operationally critical water, energy, communication and transportation resources for business-critical facilities and operations, in consideration of past climate-related disruptive events and the potential for future disruption from climate-related events. The CWRMP is updated every two-years. Financial analysis regarding operational impacts are discussed and reviewed as part of the emergency response planning, which includes climate-related risk as well as other possible disruptions.
Chronic physical	Relevant, always included	Chronic longer-term shifts in climate patterns (e.g. sustained higher temperatures) that may cause sea level rise or chronic heat waves are relevant and included in our risk assessments. L3Harris' CWRMP evaluates and addresses the potential impacts of climate change on operationally critical water, energy, communication and transportation resources for business-critical facilities and operations, in consideration of past climate-related disruptive events and the potential for future disruption from climate-related events. The CWRMP is updated every two-years. Financial analysis regarding operational impacts are discussed and reviewed as part of the emergency response planning, which includes climate-related risk as well as other possible disruptions.

**C2.3**

**(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?**

Yes

**C2.3a**

**(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

Identifier

Risk 1

**Where in the value chain does the risk driver occur?**

Direct operations

**Risk type & Primary climate-related risk driver**

Acute physical	Cyclone, hurricane, typhoon
----------------	-----------------------------

**Primary potential financial impact**

Increased indirect (operating) costs

**Climate risk type mapped to traditional financial services industry risk classification**

<Not Applicable>

**Company-specific description**

In 2021, we developed a Climate and Water Risk Management Plan (CWRMP) to update and expand upon the 2019 Climate Risk Management Plan that evaluated the potential impacts of climate change on operations-critical resources for major L3Harris locations and operations.

L3Harris has identified extreme weather events and increasing average temperatures as key risks to our assets and operations.

Projections for severe storms show significant regional variability and uncertainty across the US, and show decreasing trends for Australia, but the intensity of severe storm events that occur in both of these regions is expected to increase. Across Canada and the UK, severe thunderstorms and the amount of rainfall associated with them is supposed to increase in both frequency and intensity.

L3Harris has operations worldwide, including manufacturing operations located in regions that are at risk for Severe Storm Uncertainty and Variability with greatest risk in coastal areas including Florida and California.

This risk of extreme weather events creates potential for property and equipment damage resulting from increased severity and frequency of events such as cyclones, hurricanes and floods. Damage to operational equipment and potential loss of data can result from flooding of buildings, whether due to sea-level rise, increased river flood risk, groundwater or increased risk of 'flash' flooding when heavy precipitation overwhelms drainage systems which can increase our operating / maintenance costs to repair any damage should an event occur. For example, our locations carry higher insurance deductibles in locations such as Florida associated with increased wind and hurricane risk and in California associated with increased flood and earthquake risk.

**Time horizon**

Medium-term

**Likelihood**

Very likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

Yes, an estimated range

**Potential financial impact figure (currency)**

<Not Applicable>

**Potential financial impact figure – minimum (currency)**

250000

**Potential financial impact figure – maximum (currency)**

35000000

**Explanation of financial impact figure**

The estimated financial impact of \$250,000 to \$35,000,000 in the increased insurance deductible is based on the total insurable values by location and business unit that may be impacted and therefore varies by facility. The type of property damage and how it occurs (trigger) will drive the potential coverage and deductibles we have in place. Examples include perils such as fire, flood, or wind damage.

**Cost of response to risk**

0

**Description of response and explanation of cost calculation**

Our strategy to manage physical climate risks/extreme weather includes controls & processes embedded in our operations:

- Tools to mitigate risk from extreme weather leading to greater chronic stress on our facilities through investing in resiliency. We work with property insurer on property risk engineering, hold annual site visits for locations with high total insurable values; quarterly calls with the carrier/operations/facilities/Risk Management to address potential issues. Mitigate potential damage through implementation of engineering recommendations. Evaluate the entire building envelope when addressing risks, e.g. wind recommendations engineered to protect assets & keep us operational through extreme events. Key stakeholders work together with our property carrier risk engineering lead to ensure the safety & operations of our strategic facilities.
- Resiliency projects are identified through annual Strategic Growth Planning process, facilities infrastructure & real estate planning process & facility eco-treasure hunts.
- Our 2021 Climate and Water Risk Management Plan (CWRMP) evaluated potential impacts of climate change on operation-critical resources for major locations and operations. This supports development of location-level emergency management & risk reduction plans
- In 2021, we established the Business Resilience Council (BRC) and policy which required Business Continuity Plans be developed for all sites following mission-critical business processes, including Business Impact Analyses (BIAs) that incorporate climate risk.
- Measures to build adaptive capacity to mitigate these risks, including upgrading infrastructure, improving structural integrity of facilities, ensuring appropriate backup power is available, & implementing more renewable energy

**Case Study**

Situation: Through the development of our CWRMP we have identified operations worldwide, including manufacturing located in regions at risk for severe storm uncertainty & variability with greatest risk in coastal areas including Florida

Action: To minimize disruption and damage implement facility resiliency & property risk engineering recommendations from property insurer

Result: In 2021 multiple facilities in Florida implemented resiliency projects including roof replacements, generator installation & electrical upgrades to proactively address potential risks posed by hurricanes

The costs to manage this risk is \$0 as this management is integrated into normal business operations.

**Comment**

---

**C2.4**

---

**(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

Yes

**C2.4a**

---

**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.**

**Identifier**

Opp1

**Where in the value chain does the opportunity occur?**

Direct operations

**Opportunity type**

Energy source

**Primary climate-related opportunity driver**

Use of lower-emission sources of energy

**Primary potential financial impact**

Reduced indirect (operating) costs

**Company-specific description**

With the anticipated increase in demand for energy and L3Harris' goal to reduce GHG emissions, the opportunity to explore use of lower-emission sources of energy was identified. Specifically, the opportunity was recognized to evaluate the use of renewable energy in order to reduce GHG emissions and climate change risks associated with use of fossil fuel-based energy. This opportunity included efforts to pursue strategically impactful, cost-effective renewable energy solutions to reduce Scope 2 GHG emissions and support environmental sustainability goals were initiated in 2019.

**Time horizon**

Medium-term

**Likelihood**

Likely

**Magnitude of impact**

Medium

**Are you able to provide a potential financial impact figure?**

Yes, a single figure estimate

**Potential financial impact figure (currency)**

3800000

**Potential financial impact figure – minimum (currency)**

<Not Applicable>

**Potential financial impact figure – maximum (currency)**

<Not Applicable>

**Explanation of financial impact figure**

\$3.8 - Levelized savings (\$/MWh) Cost is based on third party economic analysis for procurement of renewable energy.

**Cost to realize opportunity**

360000

**Strategy to realize opportunity and explanation of cost calculation**

Our strategy to realize the opportunity of decreased energy / operating costs from using lower emissions sources of energy involved increasing our use of renewable energy.

**Case Study**

Situation: With the anticipated increase in demand for energy and L3Harris' goal to reduce GHG emissions, the opportunity to explore use of lower-emission sources of energy to reduce both GHG emissions and energy costs was identified.

Action: L3Harris conducted a renewable energy (RE) feasibility project focused on evaluating various RE technologies including solar and wind across the entire enterprise. We leveraged an energy management and renewable energy feasibility study to advance our commitment to achieve our long-term GHG emission reduction target by releasing a competitive request for proposal (RFP) for RE power purchase agreement (PPA) projects located throughout the United States.

Result: In 2020, L3Harris entered into a long-term VPPA for renewable energy for up to 100 megawatts of capacity from a new solar farm. In addition, L3Harris leveraged that same study to provide documentation demonstrating the importance and value of hiring a full-time energy manager to assist with minimizing climate related impacts. After the Corporate Level requisition for an Energy Manager was filled at the end of 2019 our full-time employee specializing in energy management joined the organization in 2020 to continue to drive reductions in energy and GHG emissions, in addition, to focusing on developing a larger, more robust energy management strategy. This role has been modified to further meet enterprise needs.

Costs of \$396,000 are associated with project determination, and management and implementation

**Comment**

Costs associated with project determination and management; additional costs will be evaluated once known.

---

### C3. Business Strategy

---

#### C3.1

---

**(C3.1) Does your organization’s strategy include a transition plan that aligns with a 1.5°C world?**

Row 1

**Transition plan**

No, but our strategy has been influenced by climate-related risks and opportunities, and we are developing a transition plan within two years

**Publicly available transition plan**

<Not Applicable>

**Mechanism by which feedback is collected from shareholders on your transition plan**

<Not Applicable>

**Description of feedback mechanism**

<Not Applicable>

**Frequency of feedback collection**

<Not Applicable>

**Attach any relevant documents which detail your transition plan (optional)**

<Not Applicable>

**Explain why your organization does not have a transition plan that aligns with a 1.5°C world and any plans to develop one in the future**

In 2020 we established a new GHG target to reduce Scope 1 and 2 GHG emissions 30% by 2026 against a 2019 baseline. This target was developed using the tool created by the Science Based Targets initiative (SBTi) and meets the science-based level of ambition criteria required to limit the global temperature increase to 1.5°C, using the absolute contraction approach. The target has not yet been verified by the SBTi.

As part of the UK Climate Change Act, the UK made a commitment to achieve net-zero carbon emissions by 2050. To support this commitment, L3Harris UK locations have pledged their commitment to achieving net zero emissions by 2050 and disclosed required Scope 1, 2, and 3 emissions and reduction goals as part of their Carbon Reduction Plan. L3Harris is committed to evaluating a path forward to determine if it is feasible to achieve a net-zero carbon emission commitment enterprise wide by 2050. To assist with this evaluation, L3Harris is proceeding with a comprehensive Scope 3 GHG inventory analysis.

**Explain why climate-related risks and opportunities have not influenced your strategy**

<Not Applicable>

**C3.2**

**(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?**

	Use of climate-related scenario analysis to inform strategy	Primary reason why your organization does not use climate-related scenario analysis to inform its strategy	Explain why your organization does not use climate-related scenario analysis to inform its strategy and any plans to use it in the future
Row 1	Yes, qualitative, but we plan to add quantitative in the next two years	<Not Applicable>	<Not Applicable>

**C3.2a**

**(C3.2a) Provide details of your organization’s use of climate-related scenario analysis.**

Climate-related scenario	Scenario analysis coverage	Temperature alignment of scenario	Parameters, assumptions, analytical choices
Physical climate scenarios RCP 2.6	Company-wide	<Not Applicable>	The scenario analysis includes an analysis of climate science projected trends and potential associated risks for climate variables. Key parameters included average annual temperature and precipitation, sea level rise, extreme weather events (extreme temperatures and precipitation, severe storms, wildfires), streamflow, water demand/stress, and drought. The assessment used datasets on current and projected climate parameters from the World Bank Climate Knowledge Portal, the U.S. Global Change Research Program’s Fourth National Climate Assessment, Canada’s Changing Climate Report, the UK’s Climate Projections Report and Australia’s State of the Climate Report.
Physical climate scenarios RCP 4.5	Company-wide	<Not Applicable>	The scenario analysis includes an analysis of climate science projected trends and potential associated risks for climate variables. Key parameters included average annual temperature and precipitation, sea level rise, extreme weather events (extreme temperatures and precipitation, severe storms, wildfires), streamflow, water demand/stress, and drought. The assessment used datasets on current and projected climate parameters from the World Bank Climate Knowledge Portal, the U.S. Global Change Research Program’s Fourth National Climate Assessment, Canada’s Changing Climate Report, the UK’s Climate Projections Report and Australia’s State of the Climate Report.
Physical climate scenarios RCP 6.0	Company-wide	<Not Applicable>	The scenario analysis includes an analysis of climate science projected trends and potential associated risks for climate variables. Key parameters included average annual temperature and precipitation, sea level rise, extreme weather events (extreme temperatures and precipitation, severe storms, wildfires), streamflow, water demand/stress, and drought. The assessment used datasets on current and projected climate parameters from the World Bank Climate Knowledge Portal, the U.S. Global Change Research Program’s Fourth National Climate Assessment, Canada’s Changing Climate Report, the UK’s Climate Projections Report and Australia’s State of the Climate Report.
Physical climate scenarios RCP 8.5	Company-wide	<Not Applicable>	The scenario analysis includes an analysis of climate science projected trends and potential associated risks for climate variables. Key parameters included average annual temperature and precipitation, sea level rise, extreme weather events (extreme temperatures and precipitation, severe storms, wildfires), streamflow, water demand/stress, and drought. The assessment used datasets on current and projected climate parameters from the World Bank Climate Knowledge Portal, the U.S. Global Change Research Program’s Fourth National Climate Assessment, Canada’s Changing Climate Report, the UK’s Climate Projections Report and Australia’s State of the Climate Report.

C3.2b

(C3.2b) Provide details of the focal questions your organization seeks to address by using climate-related scenario analysis, and summarize the results with respect to these questions.

Row 1

Focal questions

How could different climate projections impact L3Harris facilities and our operations?

Results of the climate-related scenario analysis with respect to the focal questions

L3Harris has identified extreme weather events and increasing average temperatures as key risks to our assets and operations. These climate risks can cause direct damage or chronic stress to our facilities and infrastructure, leading to equipment failures and facility closures.

C3.3

(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.

	Have climate-related risks and opportunities influenced your strategy in this area?	Description of influence
Products and services	Yes	<p>Climate risks could delay delivery of products &amp; services to customers. Damage to products would also have a financial impact. Failure to deliver functioning products to customers on time can have differing levels of financial impact. For example, a late delivery of wireless products to a customer could have a monetary penalty in the millions(\$US) based on agreed upon contracts. Our cross-functional ESG Working Group serves as a formal sustainability committee to harmonize programs &amp; support development of our overall corporate ESG strategy. A key focus area of the ESG Working Group is environmental sustainability, including climate-related issues. This focus area includes evaluating how our products &amp; services are impacted by climate risks as well as how our products &amp; services may have climate-related impacts externally. With expertise from members of this committee, supported by representatives from Facilities, Engineering, &amp; Supply Chain, climate-related risks &amp; opportunities related to our products &amp; services are assessed &amp; incorporated into our overall business strategy as necessary. Our future success depends on our ability to develop new products, systems, services &amp; technologies that achieve market acceptance in current &amp; future markets. To remain competitive, we continue to design, develop, manufacture, assemble, test, market &amp; support new products, systems, services &amp; technologies. We apply advanced information &amp; communications technologies to the fields of weather forecasting, environmental change monitoring, &amp; GHG reduction. We also work to reduce the amount of GHGs that enters the atmosphere in the first place.</p> <p>Several of our products and technologies can be used by our customers to improve the sustainability of their own operations and manage climate-related and other environmental challenges. Some examples of our product technology being used to advance climate science include:</p> <ul style="list-style-type: none"> <li>- Advanced Baseline Imagery (ABI) which has revolutionized meteorologists' ability to collect weather, climate, ocean, and environmental data.</li> <li>- Thermal and Near Infrared Sensor for Carbon Observation-Fourier Transform Spectrometer-2 (TANSO-FTS-2), which measures natural versus man-made emissions.</li> </ul>
Supply chain and/or value chain	Yes	<p>Our ESG Working Group serves as a formal sustainability committee to harmonize ESG programs and support development of our overall corporate ESG strategy, including issuance of our annual Sustainability Report. A key focus of the ESG Working Group and our corporate ESG strategy is environmental sustainability, including risks associated with climate-related issues. This focus includes evaluating how our supply chain is impacted by climate risks and how our supply chain may have climate-related impacts externally. L3Harris has a diverse well-established supply chain with suppliers located across the globe, which limits our exposure to climate risks in our value chain and provides a level of risk mitigation for potential climate-related impacts such as shifts in precipitation patterns, increase in frequency and/or intensity of extreme weather events which could otherwise disrupt the value chain. As a part of our ongoing sustainability and climate resilience efforts during 2021, L3Harris completed a Supply Chain Climate Risk Assessment (SCCRA) to identify and better understand the potential climate change risks present throughout the supply chain. The SCCRA focused on global supply chain operations and assessed the primary climate risks to key categories of L3Harris' supply chain, including Freight and Logistics, Facilities and Operations, HR and Administration and IT/Telecom. Key risks included severe weather, extreme heat, wildfires, extreme precipitation, and sea level rise which can have several implications to the objectives of supply chain management. The SCCRA also informs L3Harris' ESG efforts to publicly disclose relevant environmental and physical climate-related risks and opportunities. Findings from the assessment have been included in our enterprise risk management (ERM) process. L3Harris' ERM process, which is guided by the Committee of Sponsoring Organizations (COSO) framework, also identifies and assesses our top material enterprise risks, which includes climate-related and other ESG risks. The process is Board-approved and is overseen by the CEO and Senior Executives. Additionally, the Audit Committee performs an annual review of the risk identification process to assist in the identification of additional risks. Top material risks along with existing mitigation plans are reviewed annually by the CEO, Senior Executives and the Board.</p>
Investment in R&D	Evaluation in progress	<p>Our cross-functional ESG Working Group serves as a formal sustainability committee to harmonize ESG programs and support development of our overall corporate ESG strategy, including issuance of our annual Sustainability Report. A key program focus area of the ESG Working Group and our corporate ESG strategy is environmental sustainability, including risks associated with climate-related issues. This focus area includes the importance of our investment in R&amp;D into our business strategy relation to climate risks. With expertise from members of this committee supported by representatives from Engineering, climate-related risks and opportunities related to our investment in R&amp;D will be assessed and incorporated into our overall business strategy as necessary over the next two years. Our future success depends on our ability to develop new products, systems, services and technologies that achieve market acceptance in our current and future markets. We believe that to remain competitive in the future, we will need to continue to design, develop, manufacture, assemble, test, market and support new products, systems, services and technologies. L3Harris works to help create a more sustainable Earth by applying advanced information and communications technologies to the fields of weather forecasting, environmental change monitoring, and greenhouse gas reduction. A catastrophic identified risk would have to occur for our R&amp;D investment to be impacted.</p>
Operations	Yes	<p>Climate-related risks &amp; opportunities have influenced overall business strategy. Climate risks could delay delivery of products &amp; services to customers. Damage to products would have a financial impact. For example, supply chain interruption could occur due to severe weather events &amp; damage to local &amp;/or national infrastructure resulting in late delivery of products to a customer, which could have negative monetary impacts. As part of our 5-year sustainability business strategy, we consider climate-related risk in our operations as it relates to climate-related impacts on our business &amp; our impact on climate change (GHG emissions). With respect to impacts on our business, we maintain a Climate Risk Management Plan (CRMP) that is updated every 2 years, which addresses the potential impacts of climate change on operationally critical water, energy, communication, &amp; transportation resources for major facilities &amp; operations looking at past climate-related disruptive events &amp; the potential for future disruption from climate-related events. To help manage potential climate-related impacts on our business, we have an Emergency Management Program for activities to prepare for, respond to &amp; recover from disasters or other crisis. Locations within our Segments have Business Continuity Plans, Site Emergency Management Playbooks, &amp;/or Site Emergency Response Checklists. Locations with increased risk for hurricanes maintain Hurricane &amp; Wind Checklists.</p> <p>With respect to our impact on climate change, we have GHG emission reduction targets, which we work to achieve. These targets are woven into our operations improvement strategy. For example, infrastructure projects across the enterprise are evaluated for energy reductions &amp; prioritized based on potential environmental &amp; operational impact. In 2020, we implemented energy efficiency projects to reduce our Scope 1 GHG emissions &amp; evaluated &amp; executed agreements to incorporate renewable energy into our portfolio in various avenues to reduce our Scope 2 GHG emissions.</p> <p>A key focus area of our ESG Working Group includes evaluating how operations are impacted by climate risks &amp; may have climate-related impacts externally. With expertise from this committee, supported by Facilities, Engineering, &amp; Supply Chain, climate-related risks &amp; opportunities are assessed &amp; incorporated into our business strategy annually.</p>

C3.4

**(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.**

	Financial planning elements that have been influenced	Description of influence
Row 1	Revenues Direct costs Capital expenditures Acquisitions and divestments Assets Liabilities	<p>Revenues: Costs of projects, both capital and expense will impact revenues depending upon final investment amount. Capital and expense expenditures are mapped out on an annual basis; the process for submitting and evaluating capital/expense funding begins around period seven.</p> <p>Direct Costs: Costs of projects, both capital and expense will impact revenues depending upon final investment amount. Additionally, operating costs could be reduced based on the opportunity. For example, re-lamping projects typically have a return on investment around 5 years, meaning each facility will have a reduced operating cost within 5 years.</p> <p>Capital Expenditures: Select projects that meet the threshold for capital expenditure will be evaluated for return on investment (ROI) and factored into our Financial Planning and Analysis (FP&amp;A). An example of how project selection for Capital Expenditures is factored into financial planning is through use of our Environmental Sustainability Calculators and project review checklists, which were developed and rolled out to the business to integrate environmental sustainability into capital projects and evaluate impacts &amp; cost to gauge financial investment required and to understand the positive/negative impact projects have on accomplishing our sustainability goals. The results of the project analysis using the Environmental Sustainability Calculators are used to develop our e3 project list and prioritize Capital Expenditure projects annually.</p> <p>Acquisitions and divestments: Acquisitions and divestitures would impact the Climate Risk Management Plan (CRMP) based on portfolio shaping.</p> <p>Assets: Risks identified could lead to loss and/or damage to company assets such as manufacturing equipment, process technology, and software data systems.</p> <p>Liabilities: Climate-based identified risks are reviewed as part of our risk management and risk carrier policies.</p> <p>Case Study:                      Situation: Extreme cold weather event in Texas, US in February 2021 forcing operational shutdowns. When operations cease there is a potential risk to revenue.                      Action: On an annual basis extreme weather events are factored into our Enterprise Risk Management process. Resiliency infrastructure projects are identified annually to improve the infrastructure at our locations.                      Results: Risks are evaluated at the Senior Executive level; for this specific event the potential financial impact to operations was from climate-related risks (e.g. extreme cold event) and other possible disruptions. A plan was put in place to mitigate loss of business due to extreme weather events. After the TX weather event, L3Harris confirmed there were no impacts to revenue. Some suppliers were offline for days however this did not impact our revenue and business continuity.</p>

**C4. Targets and performance**

**C4.1**

**(C4.1) Did you have an emissions target that was active in the reporting year?**

Absolute target

**C4.1a**

**(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.**

**Target reference number**

Abs 3

**Year target was set**

2020

**Target coverage**

Company-wide

**Scope(s)**

Scope 1

Scope 2

**Scope 2 accounting method**

Market-based

**Scope 3 category(ies)**

<Not Applicable>

**Base year**

2019

**Base year Scope 1 emissions covered by target (metric tons CO2e)**

77542

**Base year Scope 2 emissions covered by target (metric tons CO2e)**

270913

**Base year Scope 3 emissions covered by target (metric tons CO2e)**

<Not Applicable>

**Total base year emissions covered by target in all selected Scopes (metric tons CO2e)**

348455

**Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1**

100

**Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2**

**Base year Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories)**

&lt;Not Applicable&gt;

**Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**

100

**Target year**

2026

**Targeted reduction from base year (%)**

30

**Total emissions in target year covered by target in all selected Scopes (metric tons CO2e) [auto-calculated]**

243918.5

**Scope 1 emissions in reporting year covered by target (metric tons CO2e)**

47849

**Scope 2 emissions in reporting year covered by target (metric tons CO2e)**

221843

**Scope 3 emissions in reporting year covered by target (metric tons CO2e)**

&lt;Not Applicable&gt;

**Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)**

269692

**% of target achieved relative to base year [auto-calculated]**

75.3449752000498

**Target status in reporting year**

Underway

**Is this a science-based target?**

No, and we do not anticipate setting one in the next 2 years

**Target ambition**

&lt;Not Applicable&gt;

**Please explain target coverage and identify any exclusions**

The 'Covered emissions in the 'reporting year' field of this target include total emissions for L3Harris, which includes the combined data for L3 Technologies and Harris Corporation.

This target was developed using the tool created by the Science Based Targets initiative (SBTi) and meets the science-based level of ambition criteria required to limit the global temperature increase to 2.0°C, using the absolute contraction approach. The target has not yet been verified by the SBTi.

**Plan for achieving target, and progress made to the end of the reporting year**

Between 2020 to 2021, we reduced our year-over-year Scope 1 and 2 emissions by 78,763 metric tons of CO2e, which totals a 23 percent decrease from our 2019 baseline due to our continued focus on energy efficiency, an increased use of renewable electricity, and lower building occupancy due to the COVID-19 pandemic. We took steps in 2021 to source more renewable energy and reduce the GHG emissions associated with the electricity we purchase to power our operations. In 2021, construction was completed for the Elm Branch Solar Farm project as a part of our long-term virtual power purchase agreement (VPPA) for renewable energy. This will help us make progress toward our GHG emissions reduction target in future years.

**List the emissions reduction initiatives which contributed most to achieving this target**

&lt;Not Applicable&gt;

**C4.2****(C4.2) Did you have any other climate-related targets that were active in the reporting year?**

Net-zero target(s)

**C4.2c**

**(C4.2c) Provide details of your net-zero target(s).**

**Target reference number**

NZ1

**Target coverage**

Country/region

**Absolute/intensity emission target(s) linked to this net-zero target**

Abs1

**Target year for achieving net zero**

2050

**Is this a science-based target?**

No, but we are reporting another target that is science-based

**Please explain target coverage and identify any exclusions**

As part of the UK Climate Change Act, the UK made a commitment to achieve net-zero carbon emissions by 2050. To support this commitment, L3Harris UK locations have pledged their commitment to achieving net-zero emissions by 2050 and disclosed required Scope 1, 2, and 3 emissions and reduction goals as part of their Carbon Reduction Plan. This plan details how net-zero will be achieved for our facilities in the UK by 2050.

L3Harris is committed to evaluating a path forward to determine if it is feasible to achieve a net-zero carbon emission commitment enterprise wide by 2050. To assist with this evaluation, L3Harris is proceeding with a comprehensive Scope 3 GHG inventory analysis.

**Do you intend to neutralize any unabated emissions with permanent carbon removals at the target year?**

Yes

**Planned milestones and/or near-term investments for neutralization at target year**

L3Harris Technologies UK Limited commits to Net Zero by evaluating the following initiatives based on UK business operations and current reduction state:

- Effective energy management strategies that streamline energy efficiency within our UK facilities
- Continuous identification and implementation of energy reductions projects and investments in ultra-efficiency equipment
- Fleet electrification to transition away from non-renewable fuel sources
- Enhance grid interactivity through peak shaving, load shifting, energy storage, and demand management
- Establish supplier partnerships to drive reductions across our value chain
- Additional procurement and integration of renewable energy sources within our energy portfolio
- Investment in Renewable Energy Guarantees of Origin and verifiable carbon offsets

**Planned actions to mitigate emissions beyond your value chain (optional)**

---

**C4.3**

---

**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Yes

**C4.3a**

---

**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation	6	105
To be implemented*	0	0
Implementation commenced*	2	4
Implemented*	44	290
Not to be implemented	21	1018

**C4.3b**

---

**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.**

**Initiative category & Initiative type**

Energy efficiency in buildings	Lighting
--------------------------------	----------

**Estimated annual CO2e savings (metric tonnes CO2e)**

110

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

27749

**Investment required (unit currency – as specified in C0.4)**

34769

**Payback period**

1-3 years

**Estimated lifetime of the initiative**

16-20 years

**Comment**

2021 lighting projects; LED/lighting timer system

**Initiative category & Initiative type**

Energy efficiency in buildings	Other, please specify (Efficiency building improvements)
--------------------------------	--

**Estimated annual CO2e savings (metric tonnes CO2e)**

180

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

Scope 1

Scope 2 (location-based)

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

1051468

**Investment required (unit currency – as specified in C0.4)**

164744

**Payback period**

<1 year

**Estimated lifetime of the initiative**

16-20 years

**Comment**

2021 energy efficiency building projects including boiler update, HVAC, Energy peak demand consumption reductions program.

**C4.3c**

**(C4.3c) What methods do you use to drive investment in emissions reduction activities?**

Method	Comment
Employee engagement	Employee engagement on corporate environmental sustainability efforts including climate-related initiatives and efficiency and emissions-reductions activities is an important part of our environmental sustainability strategy. We engage with employees through our environmentally-focused signage in our facilities, meetings, organized events such as Earth Day events, and mandatory as well as voluntary EHS and environmental sustainability training. In addition, Green Teams are organized, grassroots and cross-functional groups of employees who voluntarily come together to brainstorm, motivate and empower employees around environmental sustainability. They focus on identifying and implementing environmental sustainability-based projects such as resource conservation, pollution prevention and waste diversion initiatives that will help L3Harris achieve its environmental sustainability goals. There are a dozen Green Teams across the company with goals to increase teams and participation. Furthermore, facility employees are engaged in Eco-treasure hunts to discover and realize energy efficiency and water conservation risks and opportunities while enabling employees to build a culture of continuous improvement. Employee engagement in these sustainability initiatives helps L3Harris achieve greater Scope 1, 2 and 3 greenhouse gas reductions.
Financial optimization calculations	L3Harris invests in projects that promote increased energy efficiency and GHG emissions reductions to support progress towards our environmental sustainability goals. L3Harris e3 (Continuous Improvement) projects are centered around maximizing efficiency and minimizing cost. Project-based reviews are completed to assess environmental sustainability risks and opportunities. In 2020, Environmental Sustainability Calculators and project review checklists were developed and rolled out to the business to integrate environmental sustainability into capital projects and review the projects for environmental sustainability risks and opportunities. The tools were designed to: <ul style="list-style-type: none"> <li>• Provide support during the planning and scoping process of capital projects</li> <li>• Help determine technology and equipment options with lower environmental sustainability impacts while maintaining program and/or functional requirements</li> <li>• Standardize how project impacts are calculated across the company.</li> </ul> The Environmental Sustainability Calculators are used to evaluate impacts & cost to gauge financial investment required and to understand the positive/negative impact projects have on accomplishing our sustainability goals. Eco-treasure hunts are conducted annually to discover and realize energy efficiency and water conservation risks and opportunities while enabling employees to build a culture of continuous improvement. The Environmental Sustainability Calculators are also used as part of the eco-treasure hunts to estimate the potential energy, financial and emissions savings of the opportunities or alternative technologies identified during the events, to align key metrics and standardize savings calculations. Other location-based projects are also reviewed for technology-related energy improvements and efficiencies on an ad hoc basis.

C4.5

---

**(C4.5) Do you classify any of your existing goods and/or services as low-carbon products?**

No

C5. Emissions methodology

---

C5.1

---

**(C5.1) Is this your first year of reporting emissions data to CDP?**

No

C5.1a

---

**(C5.1a) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?**

**Row 1**

**Has there been a structural change?**

No

**Name of organization(s) acquired, divested from, or merged with**

<Not Applicable>

**Details of structural change(s), including completion dates**

<Not Applicable>

C5.1b

---

**(C5.1b) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?**

	Change(s) in methodology, boundary, and/or reporting year definition?	Details of methodology, boundary, and/or reporting year definition change(s)
Row 1	No	<Not Applicable>

C5.2

---

**(C5.2) Provide your base year and base year emissions.**

**Scope 1**

**Base year start**

January 1 2019

**Base year end**

December 31 2019

**Base year emissions (metric tons CO2e)**

77542

**Comment**

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation. L3Harris undergoes a change management process to identify and correct data entry errors from past years. In 2019 and 2020, several sites identified errors in their data entries that corresponded to a minor decrease in enterprise level GHG emissions for both years. Therefore, the 2019 and 2020 totals presented in this report will not necessarily match past reports due to the corrections made during the change management process.

Scope 1 GHG emissions are calculated following L3Harris' Corporate GHG Standard. Our standard is built on the International Aerospace Environmental Group (IAEG) Aerospace GHG Reporting Guidance and the World Resources Institute (WRI)/World Business Council for Sustainable Development (WBCSD) GHG Protocol Corporate Accounting and Reporting Standard (the GHG Protocol).

## Scope 2 (location-based)

### Base year start

January 1 2019

### Base year end

December 31 2019

### Base year emissions (metric tons CO2e)

259338

### Comment

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation. L3Harris undergoes a change management process to identify and correct data entry errors from past years. In 2019 and 2020, several sites identified errors in their data entries that corresponded to a minor decrease in enterprise level GHG emissions for both years. Therefore, the 2019 and 2020 totals presented in this report will not necessarily match past reports due to the corrections made during the change management process

Scope 2 GHG emissions are calculated following L3Harris' Corporate GHG Standard. Our standard is built on International Aerospace Environmental Group (IAEG) Aerospace GHG Reporting Guidance and the World Resources Institute (WRI)/World Business Council for Sustainable Development (WBCSD) GHG Protocol Corporate Accounting and Reporting Standard (the GHG Protocol), using the Scope 2 location-based emission factor methodology guidance.

As part of our merger, re-base-lining work conducted in 2019 included collecting combined data for L3 Technologies and Harris Corporation to determine our emissions for a new baseline year as a combined company. For this report, Gross global Scope 1 emissions (metric tons CO2e) include total emissions for L3Harris, which includes the combined data for L3 Technologies and Harris Corporation for 2019.

## Scope 2 (market-based)

### Base year start

January 1 2019

### Base year end

December 31 2019

### Base year emissions (metric tons CO2e)

270913

### Comment

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation. L3Harris undergoes a change management process to identify and correct data entry errors from past years. In 2019 and 2020, several sites identified errors in their data entries that corresponded to a minor decrease in enterprise level GHG emissions for both years. Therefore, the 2019 and 2020 totals presented in this report will not necessarily match past reports due to the corrections made during the change management process.

Scope 2 GHG emissions are calculated following L3Harris' Corporate GHG Standard. Our standard is built on International Aerospace Environmental Group (IAEG) Aerospace GHG Reporting Guidance and the World Resources Institute (WRI)/World Business Council for Sustainable Development (WBCSD) GHG Protocol Corporate Accounting and Reporting Standard (the GHG Protocol), using the Scope 2 location-based emission factor methodology guidance.

## Scope 3 category 1: Purchased goods and services

### Base year start

### Base year end

### Base year emissions (metric tons CO2e)

### Comment

## Scope 3 category 2: Capital goods

### Base year start

### Base year end

### Base year emissions (metric tons CO2e)

### Comment

## Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)

### Base year start

January 1 2019

### Base year end

December 31 2019

### Base year emissions (metric tons CO2e)

13034

### Comment

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation.

The U.S Energy Information Administration (EIA) estimates that electricity transmission and distribution (T&D) losses average about 5% of electricity that is transmitted and distributed annually in the United States. We followed the GHG Protocol Scope 3 Calculations Guidance to estimate GHG emissions from fuel-and-energy-related activities.

Equation Electricity consumed (kWh) × electricity life cycle emission factor ((kg CO2 e)/kWh) × T&D loss rate (%)

**Scope 3 category 4: Upstream transportation and distribution**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 5: Waste generated in operations**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 6: Business travel**

**Base year start**

January 1 2019

**Base year end**

December 31 2019

**Base year emissions (metric tons CO2e)**

17174

**Comment**

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation.

We obtained air travel-related GHG emissions directly from our supplier, BCD Travel.

**Scope 3 category 7: Employee commuting**

**Base year start**

January 1 2019

**Base year end**

December 31 2019

**Base year emissions (metric tons CO2e)**

112437

**Comment**

2019 is our base year as it represents the first full year of data post-merger between L3 Technologies, Inc. and Harris Corporation.

We used national averages for commute miles to and from work, and average miles per gallon. The number of employees going into work and number of days worked throughout the year are additional primary data points used to estimate GHG emissions. Resulting gallons are entered into the U.S. EPA equivalencies calculator to determine GHG emissions in units of MTCO2.

**Scope 3 category 8: Upstream leased assets**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 9: Downstream transportation and distribution**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 10: Processing of sold products**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 11: Use of sold products**

**Base year start**

**Base year end**

**Base year emissions (metric tons CO2e)**

**Comment**

**Scope 3 category 12: End of life treatment of sold products**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**Scope 3 category 13: Downstream leased assets**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**Scope 3 category 14: Franchises**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**Scope 3 category 15: Investments**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**Scope 3: Other (upstream)**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**Scope 3: Other (downstream)**

Base year start

Base year end

Base year emissions (metric tons CO2e)

Comment

**C5.3**

---

**(C5.3) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.**

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

The Greenhouse Gas Protocol: Scope 2 Guidance

US EPA Center for Corporate Climate Leadership: Direct Emissions from Stationary Combustion Sources

US EPA Center for Corporate Climate Leadership: Direct Emissions from Mobile Combustion Sources

US EPA Emissions & Generation Resource Integrated Database (eGRID)

Other, please specify (International Aerospace Environmental Group (IAEG), GHG Reporting Guidance for the Aerospace Industry, A Supplement to the GHG Protocol Corporate Accounting and Reporting Standard)

**C6. Emissions data**

---

**C6.1**

---

**(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?**

**Reporting year**

**Gross global Scope 1 emissions (metric tons CO2e)**  
47849

**Start date**  
<Not Applicable>

**End date**  
<Not Applicable>

**Comment**

C6.2

---

**(C6.2) Describe your organization's approach to reporting Scope 2 emissions.**

**Row 1**

**Scope 2, location-based**  
We are reporting a Scope 2, location-based figure

**Scope 2, market-based**  
We are reporting a Scope 2, market-based figure

**Comment**  
As part of our merger, re-base-lining work conducted in 2019 included collecting combined data for L3 Technologies, Inc. and Harris Corporation to determine our emissions for a new baseline year as a combined company. For this report, Gross global Scope 1 emissions (metric tons CO2e) include total emissions for L3Harris, which includes the combined data for L3 Technologies, Inc. and Harris Corporation for 2019.

C6.3

---

**(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?**

**Reporting year**

**Scope 2, location-based**  
228439

**Scope 2, market-based (if applicable)**  
221843

**Start date**  
<Not Applicable>

**End date**  
<Not Applicable>

**Comment**

C6.4

---

**(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?**

Yes

C6.4a

---

**(C6.4a) Provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure.**

**Source**

Scope 1 fugitive emissions from fire extinguishers or fire suppressant systems; and Scope 1 fugitive emission from refrigerant units that are less than 50 lbs.

**Relevance of Scope 1 emissions from this source**

Emissions are not relevant

**Relevance of location-based Scope 2 emissions from this source**

No emissions from this source

**Relevance of market-based Scope 2 emissions from this source (if applicable)**

No emissions from this source

**Explain why this source is excluded**

In line with recognized carbon account guidance, the assessment of GHG emissions includes all identified sources anticipated to make a material contribution (more than 5%) to our total GHG inventory. However, due to the small size of emissions and difficulties in data collection fugitive emissions from fire extinguishers or fire suppressant systems and refrigerant units that are less than 50 lbs. have been deemed to be de minimis and are therefore excluded from the emissions inventory.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**

1

**Explain how you estimated the percentage of emissions this excluded source represents**

Sources may be considered immaterial or de minimis and excluded from the inventory as long as the cumulative de minimis sources do not add up to more than 5% of the inventory. Emissions from de minimis sources may be based on the base year or previous year's data as long as emissions have not changed significantly from the base year used for estimating and the sources continue to be de minimis. No sources are knowingly excluded without initial quantification and assessment of its contribution to the overall GHG emissions. This process is documented in our internal GHG procedure.

---

**Source**

Minor Scope 1 and 2 emissions due to thermal and electrical energy used at some small locations within L3Harris' operational control with less than 25 employees

**Relevance of Scope 1 emissions from this source**

Emissions are not relevant

**Relevance of location-based Scope 2 emissions from this source**

Emissions are not relevant

**Relevance of market-based Scope 2 emissions from this source (if applicable)**

Emissions are not relevant

**Explain why this source is excluded**

In line with recognized carbon accounting guidance, the assessment of GHG emissions includes all identified sources anticipated to make a material contribution (more than 5%) to our total GHG inventory. However, minor Scope 1 and 2 emissions due to thermal and electrical energy used at some small locations within L3Harris' operational control with greater than 25 employees are included in the GHG emissions inventory each year. Locations with less than 25 employees are subject to further review and are screened in accordance with the criteria provided in the IAEG's GHG reporting guidance, which recommends reporting locations which meet at least one of the following criteria: • Number of employees: greater or equal to 50 (industrial activities) or 100 (warehouses/offices etc.) • Square feet/meters: 50,000ft<sup>2</sup> (4,600 m<sup>2</sup>) or more • Annual spend (USD\$) on energy: \$100,000 USD or more because in accordance with the IAEG's GHG reporting guidance emissions from these sources are considered de minimis and not relevant.

**Estimated percentage of total Scope 1+2 emissions this excluded source represents**

1

**Explain how you estimated the percentage of emissions this excluded source represents**

Performed an analysis to confirm that the percentage of owned square footage excluded from the Scope 1 and 2 GHG inventory is less than 1% of the total footprint. Therefore, the conclusion can be drawn that the GHG emissions resulting from that square footage also makes up less than 1% of the total enterprise CO<sub>2</sub>e emissions.

---

## C6.5

**(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.**

**Purchased goods and services**

**Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO<sub>2</sub>e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated. We do not currently calculate Scope 3 GHG emissions for Purchased goods and services, but plan to do so following the International Aerospace Environmental Group GHG Reporting Guidance supplemental Value Chain (Scope 3) guidance

## Capital goods

### Evaluation status

Relevant, not yet calculated

### Emissions in reporting year (metric tons CO2e)

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Please explain

Not yet calculated

## Fuel-and-energy-related activities (not included in Scope 1 or 2)

### Evaluation status

Relevant, calculated

### Emissions in reporting year (metric tons CO2e)

11369

### Emissions calculation methodology

Average data method

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

### Please explain

L3Harris calculated metric tonnes of CO2e due to distribution loss per the GHG Protocol Scope 3 Calculation Guidance for T&D losses using the average-data method and distribution loss rate (%). The distribution loss rate (%) used was the average U.S. nation-wide loss provided by the EIA (<https://www.eia.gov/tools/faqs/faq.php?id=105&t=3>). The nation-wide loss was approximately 5.0%. Based on L3Harris' annual purchased electricity, we calculated the amount of electricity that would have been needed to deliver those GWh, taking into consideration a 5.0% loss. We estimate the loss of approximately 12,280 metric tons of CO2e due to transmission and distribution loss

## Upstream transportation and distribution

### Evaluation status

Relevant, not yet calculated

### Emissions in reporting year (metric tons CO2e)

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Please explain

Not yet calculated

## Waste generated in operations

### Evaluation status

Not relevant, explanation provided

### Emissions in reporting year (metric tons CO2e)

<Not Applicable>

### Emissions calculation methodology

<Not Applicable>

### Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

### Please explain

The International Aerospace Environmental Group (IAEG) has also developed supplementary guidance to the GHG Protocol for GHG reporting specific to the aerospace industry International Aerospace Environmental Group's (IAEG) GHG Reporting Guidance for the Aerospace Industry: A Supplement to the GHG Protocol Corporate (Scope 1 and 2) and Value Chain (Scope 3) Accounting and Reporting Standards A Supplement to the GHG Protocol Corporate (Scope 1 and 2) and Value Chain (Scope 3) Accounting and Reporting Standards,(May 2019 Version 3) [http://www.iaeg.com/elements/pdf/IAEG\\_GHG\\_Reporting\\_Guidance\\_Version3\\_Final.pdf](http://www.iaeg.com/elements/pdf/IAEG_GHG_Reporting_Guidance_Version3_Final.pdf) This guidance includes the results of a materiality assessment conducted for all scope 3 categories to determine the relevancy of each Scope 3 category to the aerospace industry. We considered relevant scope 3 emissions as those that are in line with what is included in the IAEG guidance as this provided sector specific recommendations for emission sources. The IAEG has deemed that Scope 3 emissions from waste generated in operations is not relevant to most aerospace companies.

**Business travel****Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

25818

**Emissions calculation methodology**

Distance-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

100

**Please explain**

Calculation provided by a third-party travel management software. Flight data is tracked and CO2e calculated using GHG protocol emission factors.

**Employee commuting****Evaluation status**

Relevant, calculated

**Emissions in reporting year (metric tons CO2e)**

61301

**Emissions calculation methodology**

Distance-based method

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

0

**Please explain**

Using national averages for commute miles to and from work. 50,000 employees averaging 25 miles a day, 250 working days/year and 24.7 miles per gallon average. Used EPA GHG equivalence calculator <https://www.epa.gov/energy/greenhousegasequivalencies-calculator> Using national averages for commute miles to and from work. 48,000 employees averaging 25 miles a day, 250 working days/year and 24.7 miles per gallon average. Used EPA GHG equivalence calculator <https://www.epa.gov/energy/greenhousegasequivalencies-calculator>. Approximately 20,000 employees were remote (work-from-home) as of March 2020 (~9 months)

**Upstream leased assets****Evaluation status**

Not relevant, explanation provided

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

L3Harris takes an operational control-based approach to reporting and report all locations where we are present as part of our Scope 1 and 2 footprint and therefore, we do not have any upstream assets that we lease as part of our Scope 3 footprint. The IAEG has also deemed that this category is not relevant to most aerospace companies.

**Downstream transportation and distribution****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**Processing of sold products****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**Use of sold products****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**End of life treatment of sold products****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**Downstream leased assets****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**Franchises****Evaluation status**

Not relevant, explanation provided

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not Relevant – L3Harris is not a franchisor and does not operate any franchises.

**Investments****Evaluation status**

Relevant, not yet calculated

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

Not yet calculated

**Other (upstream)**

**Evaluation status**

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

**Other (downstream)**

**Evaluation status**

**Emissions in reporting year (metric tons CO2e)**

<Not Applicable>

**Emissions calculation methodology**

<Not Applicable>

**Percentage of emissions calculated using data obtained from suppliers or value chain partners**

<Not Applicable>

**Please explain**

C-CG6.6

**(C-CG6.6) Does your organization assess the life cycle emissions of any of its products or services?**

	Assessment of life cycle emissions	Comment
Row 1	No, and we do not plan to start doing so within the next two years	

C6.7

**(C6.7) Are carbon dioxide emissions from biogenic carbon relevant to your organization?**

No

C6.10

**(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.**

**Intensity figure**

0.000015

**Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)**

269692

**Metric denominator**

unit total revenue

**Metric denominator: Unit total**

1781400000

**Scope 2 figure used**

Market-based

**% change from previous year**

12

**Direction of change**

Decreased

**Reason for change**

In 2020, L3Harris had a 0.00017 Intensity figure for CO2e/\$ revenue. Through operational changes in 2021, including energy efficiency projects (reduction in electrical consumption etc. as reported in C4.3b), increased renewable energy from the Elm Branch Solar Farm virtual power purchase agreement, and reduced revenue compared to prior year, this intensity was reduced to 0.000015.

C7. Emissions breakdowns

## C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?

No

## C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

Country/Region	Scope 1 emissions (metric tons CO2e)
United States of America	43740
Australia	8
Canada	2283
China	0
Costa Rica	0
Germany	72
India	0
Italy	336
New Zealand	0
Portugal	296
Republic of Korea	0
Singapore	0
United Kingdom of Great Britain and Northern Ireland	1115

## C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

By business division

## C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

Business division	Scope 1 emissions (metric ton CO2e)
Aviation Systems	10511
Communication Systems	5077
Integrated Mission Systems	20048
Space and Airborne Systems	12213

## C7.5

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
United States of America		215351
Australia		1216
Canada		2476
China		0
Costa Rica		0
Germany		136
India		105
Italy		640
New Zealand		0
Portugal		187
Republic of Korea		0
Singapore		0
United Kingdom of Great Britain and Northern Ireland		1731

## C7.6

**(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.**

By business division

**C7.6a**

**(C7.6a) Break down your total gross global Scope 2 emissions by business division.**

Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Aviation Systems		36453
Communication Systems		32190
Integrated Mission Systems		83939
Space and Airborne Systems		69260

**C7.9**

**(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?**

Decreased

**C7.9a**

**(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.**

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption	14090	Decreased	4.4	Due to a net increase in renewable energy consumption during the year, we decreased our total emissions by 14,090 tonnes of CO2e. Our total Scope 1 & 2 emissions in the previous year was 317,034 tCO2e, therefore we arrived at -4.4% through $(-14,090/317,034) * 100 = -4.4\%$ (i.e. a 4.4% decrease in emissions).
Other emissions reduction activities	290	Decreased	0.09	Due to emissions reduction activities implemented during the year such as the energy efficiency projects discussed in C4.3b, we decreased our total emissions by 290 tonnes of CO2e. Our total Scope 1 & 2 emissions in the previous year were 317,034 tCO2e, therefore we arrived at -0.09% through $(-290/317,034) * 100 = -0.09\%$ (i.e. a 0.09% decrease in emissions due to the implementation of efficiency projects).
Divestment		<Not Applicable >		
Acquisitions		<Not Applicable >		
Mergers		<Not Applicable >		
Change in output	32962	Decreased	10.4	Due to reductions in output during the year, we decreased our emissions by 32,962 tonnes of CO2e. Our total Scope 1 and 2 emissions in the previous year was 317,034 tCO2e, therefore we arrived at -10.4% through $(-32,962/317,034) * 100 = -10.4\%$ (i.e. a 10.4% decrease in emissions from changes in output such as COVID-19).
Change in methodology		<Not Applicable >		
Change in boundary		<Not Applicable >		
Change in physical operating conditions		<Not Applicable >		
Unidentified		<Not Applicable >		
Other		<Not Applicable >		

**C7.9b**

**(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?**

Market-based

## C-CG7.10

---

### (C-CG7.10) How do your total Scope 3 emissions for the reporting year compare to those of the previous reporting year?

Decreased

## C-CG7.10a

---

### (C-CG7.10a) For each Scope 3 category calculated in C6.5, specify how your emissions compare to the previous year and identify the reason for any change.

#### Fuel and energy-related activities (not included in Scopes 1 or 2)

##### Direction of change

Decreased

##### Primary reason for change

Other emissions reduction activities

##### Change in emissions in this category (metric tons CO2e)

977

##### % change in emissions in this category

7.91

##### Please explain

Due to emission reduction activities implemented during the year, we reduced our Scope 3 emissions from fuel and energy-related activities by 977 tonnes of CO2e. Our Scope 3 emissions from fuel and energy-related activities in the previous year were 12,346 tCO2e, therefore we arrived at -7.91% through  $(-977/12,346) * 100 = -7.91\%$  (i.e. an 7.91% decrease in emissions).

#### Business travel

##### Direction of change

Increased

##### Primary reason for change

Other, please specify (Increased air travel)

##### Change in emissions in this category (metric tons CO2e)

10290

##### % change in emissions in this category

66.27

##### Please explain

Due to the lessening of business travel restrictions from COVID-19 compared to 2020, we increased our Scope 3 emissions from business travel by 10,290 tonnes of CO2e. Our Scope 3 emissions from business travel in the previous year were 15,528 tCO2e, therefore we arrived at 66.27% through  $(10,290/15,528) * 100 = 66.27\%$  (i.e. a 66.27% increase in emissions).

#### Employee commuting

##### Direction of change

Decreased

##### Primary reason for change

Other, please specify (Continued remote or hybrid work for roughly 50% of the organization, fewer total employees)

##### Change in emissions in this category (metric tons CO2e)

12907

##### % change in emissions in this category

17.39

##### Please explain

Due to the continuation of remote / hybrid work, fewer total employees within the organization, and the decrease of gallons of gas used while commuting throughout the year, we reduced our Scope 3 emissions from employee commuting by 12,907 tonnes of CO2e. Our Scope 3 emissions from employee commuting in the previous year was 74,208 tCO2e, therefore we arrived at -17.39% through  $(-12,907/74,208) * 100 = -17.39\%$  (i.e. a 17.39% decrease in emissions).

## C8. Energy

---

### C8.1

---

#### (C8.1) What percentage of your total operational spend in the reporting year was on energy?

More than 0% but less than or equal to 5%

### C8.2

---

**(C8.2) Select which energy-related activities your organization has undertaken.**

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Yes
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	No
Consumption of purchased or acquired steam	Yes
Consumption of purchased or acquired cooling	Yes
Generation of electricity, heat, steam, or cooling	Yes

**C8.2a**

**(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.**

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total (renewable and non-renewable) MWh
Consumption of fuel (excluding feedstock)	HHV (higher heating value)	0	418800	418800
Consumption of purchased or acquired electricity	<Not Applicable>	27273	583503	610775
Consumption of purchased or acquired heat	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Consumption of purchased or acquired steam	<Not Applicable>	0	12032	12032
Consumption of purchased or acquired cooling	<Not Applicable>	0	16021	16021
Consumption of self-generated non-fuel renewable energy	<Not Applicable>	39	<Not Applicable>	39
Total energy consumption	<Not Applicable>	27312	1030355	1057667

**C8.2b**

**(C8.2b) Select the applications of your organization's consumption of fuel.**

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	No
Consumption of fuel for the generation of heat	Yes
Consumption of fuel for the generation of steam	No
Consumption of fuel for the generation of cooling	No
Consumption of fuel for co-generation or tri-generation	No

**C8.2c**

**(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.**

**Sustainable biomass**

**Heating value**

HHV

**Total fuel MWh consumed by the organization**

0

**MWh fuel consumed for self-generation of electricity**

<Not Applicable>

**MWh fuel consumed for self-generation of heat**

<Not Applicable>

**MWh fuel consumed for self-generation of steam**

<Not Applicable>

**MWh fuel consumed for self-generation of cooling**

<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**

<Not Applicable>

**Comment**

**Other biomass**

**Heating value**

HHV

**Total fuel MWh consumed by the organization**

0

**MWh fuel consumed for self-generation of electricity**

<Not Applicable>

**MWh fuel consumed for self-generation of heat**

<Not Applicable>

**MWh fuel consumed for self-generation of steam**

<Not Applicable>

**MWh fuel consumed for self-generation of cooling**

<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**

<Not Applicable>

**Comment**

**Other renewable fuels (e.g. renewable hydrogen)**

**Heating value**

HHV

**Total fuel MWh consumed by the organization**

0

**MWh fuel consumed for self-generation of electricity**

<Not Applicable>

**MWh fuel consumed for self-generation of heat**

<Not Applicable>

**MWh fuel consumed for self-generation of steam**

<Not Applicable>

**MWh fuel consumed for self-generation of cooling**

<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**

<Not Applicable>

**Comment**

**Coal**

**Heating value**

HHV

**Total fuel MWh consumed by the organization**

0

**MWh fuel consumed for self-generation of electricity**

<Not Applicable>

**MWh fuel consumed for self-generation of heat**

<Not Applicable>

**MWh fuel consumed for self-generation of steam**

<Not Applicable>

**MWh fuel consumed for self-generation of cooling**

<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**

<Not Applicable>

**Comment**

**Oil**

**Heating value**  
HHV

**Total fuel MWh consumed by the organization**  
0

**MWh fuel consumed for self-generation of electricity**  
<Not Applicable>

**MWh fuel consumed for self-generation of heat**  
<Not Applicable>

**MWh fuel consumed for self-generation of steam**  
<Not Applicable>

**MWh fuel consumed for self-generation of cooling**  
<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**  
<Not Applicable>

**Comment**

**Gas**

**Heating value**  
HHV

**Total fuel MWh consumed by the organization**  
192114

**MWh fuel consumed for self-generation of electricity**  
<Not Applicable>

**MWh fuel consumed for self-generation of heat**  
<Not Applicable>

**MWh fuel consumed for self-generation of steam**  
<Not Applicable>

**MWh fuel consumed for self-generation of cooling**  
<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**  
<Not Applicable>

**Comment**

Natural Gas used in operations and for comfort heat

**Other non-renewable fuels (e.g. non-renewable hydrogen)**

**Heating value**  
HHV

**Total fuel MWh consumed by the organization**  
226685

**MWh fuel consumed for self-generation of electricity**  
<Not Applicable>

**MWh fuel consumed for self-generation of heat**  
<Not Applicable>

**MWh fuel consumed for self-generation of steam**  
<Not Applicable>

**MWh fuel consumed for self-generation of cooling**  
<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**  
<Not Applicable>

**Comment**

6,292 MWh Diesel; 12,530 MWh Gasoline; 203,512 MWh Propane; 4,351 MWh Jet Kerosene

**Total fuel**

**Heating value**  
HHV

**Total fuel MWh consumed by the organization**  
418800

**MWh fuel consumed for self-generation of electricity**  
<Not Applicable>

**MWh fuel consumed for self-generation of heat**  
<Not Applicable>

**MWh fuel consumed for self-generation of steam**  
<Not Applicable>

**MWh fuel consumed for self-generation of cooling**  
<Not Applicable>

**MWh fuel consumed for self- cogeneration or self-trigeneration**  
<Not Applicable>

**Comment**

**C8.2d**

**(C8.2d) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.**

	<b>Total Gross generation (MWh)</b>	<b>Generation that is consumed by the organization (MWh)</b>	<b>Gross generation from renewable sources (MWh)</b>	<b>Generation from renewable sources that is consumed by the organization (MWh)</b>
Electricity	39	39	39	39
Heat	0	0	0	0
Steam	0	0	0	0
Cooling	0	0	0	0

**C8.2e**

**(C8.2e) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in C6.3.**

**Sourcing method**

Unbundled energy attribute certificates (EACs) purchase

**Energy carrier**

Electricity

**Low-carbon technology type**

Solar

**Country/area of low-carbon energy consumption**

United States of America

**Tracking instrument used**

US-REC

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**

1834

**Country/area of origin (generation) of the low-carbon energy or energy attribute**

United States of America

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2021

**Comment**

RECs for solar energy

---

**Sourcing method**

Unbundled energy attribute certificates (EACs) purchase

**Energy carrier**

Electricity

**Low-carbon technology type**

Wind

**Country/area of low-carbon energy consumption**

United States of America

**Tracking instrument used**

US-REC

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**

1040

**Country/area of origin (generation) of the low-carbon energy or energy attribute**

United States of America

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2021

**Comment**

RECs for wind energy

---

**Sourcing method**

Direct procurement from an off-site grid- connected generator e.g. Power purchase agreement (PPA)

**Energy carrier**

Electricity

**Low-carbon technology type**

Solar

**Country/area of low-carbon energy consumption**

United States of America

**Tracking instrument used**

US-REC

**Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)**

24399

**Country/area of origin (generation) of the low-carbon energy or energy attribute**

United States of America

**Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)**

2021

**Comment**

RECs from the Elm Branch Solar Farm project as a part of our long-term virtual power purchase agreement (VPPA).

---

**C8.2g**

**(C8.2g) Provide a breakdown of your non-fuel energy consumption by country.**

---

**Country/area**

United States of America

**Consumption of electricity (MWh)**

578105

**Consumption of heat, steam, and cooling (MWh)**

28053

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

606158

**Is this consumption excluded from your RE100 commitment?**

&lt;Not Applicable&gt;

**Country/area**

Australia

**Consumption of electricity (MWh)**

1630

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

1630

**Is this consumption excluded from your RE100 commitment?**

&lt;Not Applicable&gt;

**Country/area**

Canada

**Consumption of electricity (MWh)**

21207

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

21207

**Is this consumption excluded from your RE100 commitment?**

&lt;Not Applicable&gt;

**Country/area**

Germany

**Consumption of electricity (MWh)**

281

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

281

**Is this consumption excluded from your RE100 commitment?**

&lt;Not Applicable&gt;

**Country/area**

India

**Consumption of electricity (MWh)**

146

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

146

**Is this consumption excluded from your RE100 commitment?**

&lt;Not Applicable&gt;

**Country/area**

Italy

**Consumption of electricity (MWh)**

1374

**Consumption of heat, steam, and cooling (MWh)**

0

**Total non-fuel energy consumption (MWh) [Auto-calculated]**

1374

Is this consumption excluded from your RE100 commitment?

<Not Applicable>

Country/area

Portugal

Consumption of electricity (MWh)

732

Consumption of heat, steam, and cooling (MWh)

0

Total non-fuel energy consumption (MWh) [Auto-calculated]

732

Is this consumption excluded from your RE100 commitment?

<Not Applicable>

Country/area

United Kingdom of Great Britain and Northern Ireland

Consumption of electricity (MWh)

7338

Consumption of heat, steam, and cooling (MWh)

0

Total non-fuel energy consumption (MWh) [Auto-calculated]

7338

Is this consumption excluded from your RE100 commitment?

<Not Applicable>

C-CG8.5

(C-CG8.5) Does your organization measure the efficiency of any of its products or services?

	Measurement of product/service efficiency	Comment
Row 1	No, and we do not plan to start doing so within the next two years	

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

C-CE9.6/C-CG9.6/C-CH9.6/C-CN9.6/C-CO9.6/C-EU9.6/C-MM9.6/C-OG9.6/C-RE9.6/C-ST9.6/C-TO9.6/C-TS9.6

(C-CE9.6/C-CG9.6/C-CH9.6/C-CN9.6/C-CO9.6/C-EU9.6/C-MM9.6/C-OG9.6/C-RE9.6/C-ST9.6/C-TO9.6/C-TS9.6) Does your organization invest in research and development (R&D) of low-carbon products or services related to your sector activities?

	Investment in low-carbon R&D	Comment
Row 1	No	

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	No third-party verification or assurance
Scope 2 (location-based or market-based)	No third-party verification or assurance
Scope 3	No third-party verification or assurance

C10.2

---

**(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?**  
No, but we are actively considering verifying within the next two years

C11. Carbon pricing

---

C11.1

---

**(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?**  
No, and we do not anticipate being regulated in the next three years

C11.2

---

**(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?**  
No

C11.3

---

**(C11.3) Does your organization use an internal price on carbon?**  
No, and we do not currently anticipate doing so in the next two years

C12. Engagement

---

C12.1

---

**(C12.1) Do you engage with your value chain on climate-related issues?**  
Yes, our customers/clients

C12.1b

---

**(C12.1b) Give details of your climate-related engagement strategy with your customers.**

**Type of engagement & Details of engagement**

Education/information sharing	Run an engagement campaign to education customers about your climate change performance and strategy
-------------------------------	--

**% of customers by number**

3

**% of customer - related Scope 3 emissions as reported in C6.5**

0

**Please explain the rationale for selecting this group of customers and scope of engagement**

Share information on climate change performance and strategy with our customers that request visibility into these metrics. At this time we are unable to allocate scope 3 emissions to specific customers.

**Impact of engagement, including measures of success**

The impact of our engagement increases the visibility of our climate change performance and strategy with our customers, primarily the US government, which is striving to increase its focus on environmental sustainability. By providing additional data we are helping our customers increase their environmental sustainability strategy to include their suppliers.

---

C12.2

---

**(C12.2) Do your suppliers have to meet climate-related requirements as part of your organization's purchasing process?**  
Yes, climate-related requirements are included in our supplier contracts

## C12.2a

---

**(C12.2a) Provide details of the climate-related requirements that suppliers have to meet as part of your organization's purchasing process and the compliance mechanisms in place.**

**Climate-related requirement**

Complying with regulatory requirements

**Description of this climate related requirement**

All suppliers are required to comply with the Supplier Code of Conduct as evidenced in the signed Terms and Conditions and annual certifications. Suppliers are required to comply with all applicable environmental, health and safety laws, regulations, and directives.

**% suppliers by procurement spend that have to comply with this climate-related requirement**

100

**% suppliers by procurement spend in compliance with this climate-related requirement**

100

**Mechanisms for monitoring compliance with this climate-related requirement**

No mechanism for monitoring compliance

**Response to supplier non-compliance with this climate-related requirement**

No response

---

## C12.3

---

**(C12.3) Does your organization engage in activities that could either directly or indirectly influence policy, law, or regulation that may impact the climate?**

**Row 1**

**Direct or indirect engagement that could influence policy, law, or regulation that may impact the climate**

Yes, we engage indirectly through trade associations

**Does your organization have a public commitment or position statement to conduct your engagement activities in line with the goals of the Paris Agreement?**

No, and we do not plan to have one in the next two years

**Attach commitment or position statement(s)**

<Not Applicable>

**Describe the process(es) your organization has in place to ensure that your engagement activities are consistent with your overall climate change strategy**

Participation and engagement with trade associations is vetted through the Corporate Environmental, Health & Safety (EHS) group to ensure alignment with the companies' overall environmental sustainability strategy. To ensure a consistent approach maintained to multiple engagement activities at least one member of the Corporate EHS team participates in engagement with all trade associations that are approved.

**Primary reason for not engaging in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate**

<Not Applicable>

**Explain why your organization does not engage in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate**

<Not Applicable>

## C12.3b

---

**(C12.3b) Provide details of the trade associations your organization engages with which are likely to take a position on any policy, law or regulation that may impact the climate.**

**Trade association**

Business Roundtable

**Is your organization's position on climate change consistent with theirs?**

Consistent

**Has your organization influenced, or is your organization attempting to influence their position?**

We publicly promote their current position

**State the trade association's position on climate change, explain where your organization's position differs, and how you are attempting to influence their position (if applicable)**

In 2021, our CEO, Chris Kubasik, became a member of the Business Roundtable and committed to their principles, including climate change. The Business Roundtable recognizes the real and growing threat of climate change and believes that America's business leaders have an obligation to contribute to an environmentally responsible future. Because the consequences of global warming for society and ecosystems are potentially serious and far-reaching, steps to address the risks of such warming are prudent even now, while the science continues to evolve. Business Roundtable supports collective actions that will lead to the coordinated efforts to address the risks of climate change. Business Roundtable CEOs believe market-based solutions are the best approach to combating climate change. CEOs call for complementary suite of policies to drive innovation, significantly reduce greenhouse gas emissions and limit global temperature rise. In 2021, Business Roundtable Energy and Environment Committee Chair George Oliver, Chairman and Chief Executive Officer of Johnson Controls, testified before the U.S. Senate Budget Committee during a hearing on "Climate Change: The Cost of Inaction." Oliver highlighted that the Roundtable has for more than a decade called for collective action to address climate change and last year released climate principles and policies, which included the use of a market-based strategy that includes a price on carbon where feasible and effective.

**Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)**

**Describe the aim of your organization's funding**

<Not Applicable>

**Have you evaluated whether your organization's engagement with this trade association is aligned with the goals of the Paris Agreement?**

Yes, we have evaluated, and it is aligned

---

**C12.4**

---

(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

**Publication**

In mainstream reports

**Status**

Complete

**Attach the document**

L3Harris-SustainabilityReport-2021.pdf

**Page/Section reference**

Sustainability Program pgs. 6 and 21 of pdf

**Content elements**

Governance  
Emission targets  
Other metrics

**Comment**

---

**Publication**

In voluntary sustainability report

**Status**

Complete

**Attach the document**

L3Harris-SustainabilityReport-2021.pdf

**Page/Section reference**

Pg 12, 17, 18,26-29

**Content elements**

Governance  
Strategy  
Risks & opportunities  
Emissions figures  
Emission targets  
Other metrics

**Comment**

---

**Publication**

In voluntary communications

**Status**

Complete

**Attach the document**

L3Harris ESG webpage.pdf

**Page/Section reference**

Environmental, Social and Governance | L3Harris™ Fast. Forward.

**Content elements**

Governance  
Strategy  
Risks & opportunities  
Emissions figures  
Emission targets  
Other metrics

**Comment**

---

**Publication**

In voluntary communications

**Status**

Complete

**Attach the document**

L3Harris-SDGIndex-2021 (2).pdf

**Page/Section reference**

Pgs 11-12

**Content elements**

Other, please specify (TCFD Index)

**Comment**

---

C15. Biodiversity

C15.1

(C15.1) Is there board-level oversight and/or executive management-level responsibility for biodiversity-related issues within your organization?

	Board-level oversight and/or executive management-level responsibility for biodiversity-related issues	Description of oversight and objectives relating to biodiversity	Scope of board-level oversight
Row 1	No, and we do not plan to have both within the next two years	<Not Applicable>	<Not Applicable>

C15.2

(C15.2) Has your organization made a public commitment and/or endorsed any initiatives related to biodiversity?

	Indicate whether your organization made a public commitment or endorsed any initiatives related to biodiversity	Biodiversity-related public commitments	Initiatives endorsed
Row 1	No, and we do not plan to do so within the next 2 years	<Not Applicable>	<Not Applicable>

C15.3

(C15.3) Does your organization assess the impact of its value chain on biodiversity?

	Does your organization assess the impact of its value chain on biodiversity?	Portfolio
Row 1	No, and we do not plan to assess biodiversity-related impacts within the next two years	<Not Applicable>

C15.4

(C15.4) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?

	Have you taken any actions in the reporting period to progress your biodiversity-related commitments?	Type of action taken to progress biodiversity- related commitments
Row 1	No, and we do not plan to undertake any biodiversity-related actions	<Not Applicable>

C15.5

(C15.5) Does your organization use biodiversity indicators to monitor performance across its activities?

	Does your organization use indicators to monitor biodiversity performance?	Indicators used to monitor biodiversity performance
Row 1	No	Please select

C15.6

(C15.6) Have you published information about your organization’s response to biodiversity-related issues for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Report type	Content elements	Attach the document and indicate where in the document the relevant biodiversity information is located
In voluntary sustainability report or other voluntary communications	Other, please specify (Materiality Assessment which includes biodiversity )	Biodiversity has been identified as a low impact topic for L3Harris (pg 9) L3Harris-SustainabilityReport-2021.pdf

C16. Signoff

C-FI

**(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.**

In the first half of 2021, the VP of Global Operations, reported directly to our Vice Chair, President and COO. In mid-2021, our previous CEO stepped down and the COO became CEO; the COO position was then eliminated. The VP of Global Operations is a peer of our Segment Presidents and is the functional leader for global operations. He has five functions under his purview including: Continuous Improvement (also known as e3), Manufacturing Engineering, Environmental, Health and Safety (EHS), Supply Chain, and Quality. As part of the EHS organization, the corporate environmental sustainability function reports to the VP of EHS who reports to the VP of Global Operations, and the Board's Nominating and Governance Committee oversees EHS water-related issues.

C16.1

**(C16.1) Provide details for the person that has signed off (approved) your CDP climate change response.**

	Job title	Corresponding job category
Row 1	Vice President, Global Operations	Other C-Suite Officer

SC. Supply chain module

SC0.0

**(SC0.0) If you would like to do so, please provide a separate introduction to this module.**

N/A

SC0.1

**(SC0.1) What is your company's annual revenue for the stated reporting period?**

	Annual Revenue
Row 1	17814000000

SC1.1

**(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.**

SC1.2

**(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).**

SC1.3

**(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?**

Allocation challenges	Please explain what would help you overcome these challenges
Diversity of product lines makes accurately accounting for each product/product line cost ineffective	At this time we do not have data segregated by customer/product. We track greenhouse gas (GHG), water and waste metrics on a strictly facility/location basis.

SC1.4

**(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future?**

Yes

SC1.4a

**(SC1.4a) Describe how you plan to develop your capabilities.**

Our preliminary plan would be to integrate our accounting for customers/products with EHS metrics so we can segregate data associated with customers/product.

SC2.1

---

(SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.

SC2.2

---

(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives?  
No

SC4.1

---

(SC4.1) Are you providing product level data for your organization's goods or services?  
No, I am not providing data

Submit your response

---

In which language are you submitting your response?  
English

Please confirm how your response should be handled by CDP

	I understand that my response will be shared with all requesting stakeholders	Response permission
Please select your submission options	Yes	Public

Please confirm below

I have read and accept the applicable Terms