

# L3HARRIS OFFERS SIGNIFICANT ECONOMIC BENEFITS AND SOVEREIGN DEFENCE SOLUTIONS TO CANADA

**MAS**  
 Une société de L3Harris  
 An L3Harris Company

L3Harris is one of Canada's largest defence companies with more than 3,000 employees across the country, with annual revenues exceeding \$1.1B and a Canadian supplier base of more than 1,500 companies.



## F-35 SUSTAINMENT

- > In-service support representing 70-80 percent of the lifecycle cost of a weapon system, F-35 sustainment is the greatest economic benefit of Canada's acquisition.
- > MAS, an L3Harris company, with a 75-year heritage in Canada, was selected as Canada's strategic partner for the F-35 Air Vehicle Depot.
- > MAS has world-leading fighter aircraft sustainment capabilities and has built a reputation as a sovereign and trusted partner to Canada to deliver operationally-relevant solutions.
- > MAS is the only Canadian company that has the ability to become an F-35 North American Regional Air Vehicle Depot, thus opening access to the U.S. military's 2,000 F-35s.
- > Any decision by Canada to buy less than the full 88 F-35s would significantly reduce Canada's chances for this lucrative F-35 North American Regional Air Vehicle Depot opportunity.
- > With room for 22 maintenance docks in its Mirabel facility, the F-35 North American Regional Air Vehicle Depot workload for MAS would be equivalent to supporting a fleet of over 375 F-35s. By comparison, a Canadian fleet of 44 CF-35s would only represent a depot workload of two to three maintenance docks (not a viable business).

L3HARRIS F-35 JOBS FORECAST			
Scenario	Direct Jobs <sup>1</sup>	Indirect/ Induced Jobs <sup>2</sup>	Total (Jobs/\$\$\$)
44 x CF-35s	(500) <sup>3</sup>	(1,100)	(1,600)
88 x CF-35s + Reg'l Depot	1,540 <sup>4</sup>	3,388	<b>4,928 Total Jobs</b>

<sup>1</sup> Direct jobs based on similar workscope; <sup>2</sup> Indirect/Induced jobs based on an economic factor of 2.2; <sup>3</sup> CF-18 jobs lost with only two docks for CF-35s; <sup>4</sup> Includes 5 docks for CF-35s and 17 docks for USAF F-35s; <sup>5</sup> Value based on a market price of \$78M CAD per aircraft; <sup>6</sup> Includes the necessary IP for sovereign capability; <sup>7</sup> Includes MAS portion of international sales pipeline for ISR MBJs

### For more information, please contact:

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## AIRBORNE EARLY WARNING & CONTROL (AEW&C)

- > L3Harris is the global leader in missionized business jets (MBJs) for military customers, delivering more aircraft than all our competitors combined.
- > L3Harris is committed to using the Bombardier Global 6500 business jet as our base platform for MBJ customers, as part of our commitment to Canada, and we have the potential to sell more Global 6500s in the future than any of our competitors (up to 50 jets in the next three years).
- > L3Harris was recently selected by the Republic of Korea to provide our Global 6500-based AEW&C solution, beating both the Saab GlobalEye and Boeing E-7.
- > We are excited to offer an advanced AEW&C solution to Canada through our MAS Division, with assured 5th-gen interoperability, air-to-air refueling and all the advantages of a business jet in terms of speed, range, altitude and low lifecycle cost.
- > We are also offering an attractive and sovereign economic package with our operationally compliant solution:
  - Platform built in Toronto (Bombardier)
  - Aircraft missionized in Mirabel (MAS)
  - Solution sustained and upgraded out of Mirabel (MAS)
  - Training done in Montreal (CAE, a Canadian training company)
  - Canadian solution exported to other customers out of Mirabel (MAS)

L3HARRIS AEW&C JOBS FORECAST			
Scenario	Direct Jobs <sup>1</sup>	Indirect/ Induced Jobs <sup>2</sup>	Total (Jobs/\$\$\$)
Global 6500 Jets (8)			\$624M <sup>5</sup>
Missionization <sup>6</sup>	450	990	1,035
Sustainment/ Upgrades/Trg <sup>6</sup>	250	550	800
Export Sales <sup>7</sup>	900	1,980	2,880
			<b>4,715 Total Jobs + \$624M</b>

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